

Company Registration Number: 07546141 (England & Wales)

BEDFORDSHIRE SCHOOLS TRUST LIMITED
(A COMPANY LIMITED BY GUARANTEE)

ANNUAL REPORT AND FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 AUGUST 2025

BEDFORDSHIRE SCHOOLS TRUST LIMITED
(A COMPANY LIMITED BY GUARANTEE)

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BEDFORDSHIRE SCHOOLS TRUST LIMITED
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REFERENCE AND ADMINISTRATIVE DETAILS

Members	<p>P Little I Bond I Morfett C Mycock P Walker (appointed 1 January 2025)</p>
Trustees	<p>P Walker (resigned 31 December 2024) A Lee, CEO I Bond, Chair A Sanderson, Chair of Performance & Wellbeing Committee D Morgan, Chair of the Finance & Audit Committee N Baust, Vice Chair of the Trust Board and Chair of the Community, Capital & Estates Committee M Farrar A Ahamed</p>
Company registered number	07546141
Company name	Bedfordshire Schools Trust Limited ("BEST")
Principal and registered office	<p>BEST House Shefford Road Clifton Shefford Bedfordshire SG17 5QS</p>
Senior management team	<p>A Lee, CEO and National Leader of Education C Smith, COO (resigned 31 August 2025) M Liddiard, COO (appointed 2 June 2025) K Rowe, CFO A Wilshaw, Director of Education T Clarke, Principal D Randall, Principal N Martin, Principal J Young, Principal C Johnson, Principal S Adams, Principal (resigned 31 August 2025) C Linehan, Principal J Linehan, Principal S Fraher, Principal (resigned 24 February 2025) K Edwards, Principal S Levesley, Principal</p>
Independent auditors	<p>Bishop Fleming Audit Limited Chartered Accountants Statutory Auditors 1-3 College Yard Worcester WR1 2LB</p>

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REFERENCE AND ADMINISTRATIVE DETAILS (CONTINUED)
FOR THE YEAR ENDED 31 AUGUST 2025

Bankers

National Westminster Bank Plc
1 Bancroft
Hitchin
Hertfordshire
SG5 1JQ

Lloyds Bank Plc
Queens Square
Wolverhampton
WV1 1RF

Nationwide Building Society
Pipers Way
Swindon
SN38 1NW

Solicitors

Trowers and Hamlins LLP
55 Princess Street
Manchester
M2 4EW

BEDFORDSHIRE SCHOOLS TRUST LIMITED (A COMPANY LIMITED BY GUARANTEE)

TRUSTEES' REPORT FOR THE YEAR ENDED 31 AUGUST 2025

The Trustees of Bedfordshire Schools Trust Limited present their Annual Report, together with the audited group financial statements of Bedfordshire Schools Trust Limited ("BEST") ("the Trust") for the year ended 31 August 2025.

The Trustees confirm that the Annual Report and financial statements of the Trust comply with the current statutory requirements, the requirements of the Trusts governing document and the provisions of the Statement of Recommended Practice (SORP 2019) "Accounting and Reporting by Charities".

The Trust also trades under the name BEST and comprises Samuel Whitbread Academy, Robert Bloomfield Academy, Etonbury Academy, Gothic Mede Academy, Gravenhurst Academy, Langford Village Academy, St Christopher's Academy, Lawnside Academy, Pix Brook Academy and Campton Academy. Castle Newnham Academy joined on 1 September 2024.



The Group consists of BEST plus its subsidiaries: Bedfordshire East Schools Trust Limited and Bedfordshire East Schools Trust Nurseries Limited.

STRUCTURE, GOVERNANCE AND MANAGEMENT

Constitution

The Trust is a charitable company limited by guarantee and an exempt charity, registered in England and Wales.

The Charitable Company's Memorandum and Articles of Association are the primary governing documents of the Trust.

The Trustees of Bedfordshire Schools Trust Limited are also the directors of the charitable company for the purposes of company law.

The charitable company is known as BEST.

Details of the Trustees who served during the year, and to the date these accounts are approved are included in the reference and administrative details on page 1.

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FOR THE YEAR ENDED 31 AUGUST 2025

Members' liability

Each member of the charitable company undertakes to contribute to the assets of the charitable company in the event of it being wound up while they are a member, or within one year after they cease to be a member, such amount as may be required, not exceeding £10, for the debts and liabilities contracted before they ceased to be a member.

Trustees' Indemnities

In accordance with normal commercial practice, the Trust purchased insurance to provide indemnity for Trustees and Officers from claims arising from negligent acts, errors or omissions occurring while on Trust business. The Trust reviews the insurance arrangements regularly to make sure the cover is sufficient and value for money is achieved.

Method of recruitment and appointment or election of Trustees

The management of the Trust is the responsibility of the Trustees who are appointed or co-opted under the terms of the Articles of Association and the Funding Agreement. As both an exempt charity and a company registered at Companies House, the Trust has both Trustees and Members (listed on page 1). Members appoint the trustees and provide an independent oversight of the governance of the trust.

The number of trustees shall not be less than three but (unless otherwise determined by ordinary resolution) shall not be subject to any maximum.

Subject to Articles 48,49, 50A, 53 and 57, the Trust shall have the following Trustees:

- a. up to 5 Trustees, appointed under Article 50, and;
- b. a minimum of 2 Parent Trustees elected or appointed under Articles 53 56 in the event that no Local Governing Bodies are established under Article 100a or if no provision is made for at least 2 Parent Local Governors on each established Local Governing Body pursuant to Article 101A.

The Company may also have any Co-opted Trustee appointed under Article 58.

The term of office for any Trustee shall be 4 years. Subject to remaining eligible to be a particular type of Trustee, any Trustee may be re-appointed or re-elected. The skills profile of the Board must reflect the governance needs of the Trust and an annual skills audit is carried out to inform the recruitment process and the training programme.

Policies and Procedures adopted for the Induction and Training of Trustees

A comprehensive induction process is in place. This is led by the CEO and delivered through the BEST Educational Services and School Improvement (BESSI). The core areas of governance are covered: ensuring clarity of vision, ethos and strategic direction; holding executive leaders to account for educational performance; and, overseeing financial performance and ensuring that money is well spent. In addition, new Trustees are made clear of their legal responsibilities and familiarised with BEST's 'Governance, Handbook and Scheme of Delegation' policies and protocols.

Training for all Trustees is based on completion of the annual Trustees' Skills Audit. This identifies any gaps in expertise, skills or experience, in line with the aims of BEST. Once identified a bespoke training programme is devised, implemented and evaluated. Implementation is coordinated by the BESSI, with delivery through a range of experts from both within and external to BEST.

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FOR THE YEAR ENDED 31 AUGUST 2025

Organisational structure

BEST's governance structure exists on four levels: the Members, the Board of Trustees (the 'Board'), the Local Committees of the Board (LCBs) and the Executive Team. The work of these is augmented by a series of focused sub committees. Roles and responsibilities are clearly described in our scheme of delegation (see 'Governance Handbook and Scheme of Delegation', Appendix 1, referred to as 'Scheme of Delegation'). This is under constant review, in the light of changing legislation, educational thinking and community feedback. It is improved annually to ensure effective and efficient governance.

Each individual academy possesses a Principal (and leadership team) and an LCB. Delegated responsibility is clearly described in the Scheme. The BEST's CEO, Dr Alan Lee, writes the Scheme. It is the result of consultation with and robust challenge from the academy Principals and LCBs. The Board thoroughly interrogates updates, prior to approval of the Scheme.

A central, integrated team of professionals support the work of the BEST academies. Finance is not delegated and is a central function; other centralised services include human resources, estates management, procurement, IT and aspects of our communications strategy.

Due to the large remit of the Responsible Officer the Trustees have decided to appoint External Auditors to carry out this role.

These arrangements can provide reasonable, but not absolute, assurance that assets are safeguarded, transactions are authorised and properly recorded, and that material errors or irregularities are either prevented or would be detected within a timely period.

Arrangements for setting pay and remuneration of key management personnel

The Board of Trustees are volunteers and receive no remuneration for their services to the Trust. Responsibility for setting the pay and remuneration of the academy's Chief Executive Officer rests with the Trustees who have determined that the post shall be paid on a seven-point scale. The Board monitors the Chief Executive Officer's performance via the Trust Appraisal process and the setting of robust targets. Progression along the pay scale is performance related and not automatic.

The Board have delegated the performance management of all other key personnel to the Chief Executive Officer. The Trust performance management process is applied by the Chief Executive Officer to all key personnel within the Trust and performance targets are set for both teaching and support staff. Salary scales and pay progression are determined in accordance with the national schemes. The Chief Executive Officer applies the Trust's performance management process to the Principals using the same principles.

The Trustees and Members are committed to taking into consideration the nationally negotiated agreements for both teaching and support staff pay and conditions of employment to all academy staff.

Trade union facility time

BEST is part of a pooled facility provision from the Local Authority.

Relevant union officials

Number of employees who were relevant union officials during the year	8
Full-time equivalent employee number	6.9

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FOR THE YEAR ENDED 31 AUGUST 2025

Percentage of time spent on facility time

Percentage of time	Number of employees
0%	4
1%-50%	4
51%-99%	0
100%	0

**Percentage of pay bill spent on facility
£000**

Total cost of facility time	18
Total pay bill	35,819
Percentage of total pay bill spent on facility time	0.05%

Paid trade union activities

Time spent on paid trade union activities as a percentage of total paid facility time	0% hours
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Related parties and other connected charities and organisations

Bedfordshire East Schools Trust Limited (the Charity) is a subsidiary of Bedfordshire Schools Trust Limited (BEST) and is the freeholder of BEST House. The Charity's aim is 'to advance education and community cohesion' at its member schools/academies in the following areas:

- The provision of additional financial, educational, capital and projects consultative support to member organisations;
- The improvement and expansion of 0-4 educational provision through Bedfordshire East Schools Trust Nurseries Limited;
- The use of Learning Programmes to support the BEST Choir, Orchestra, Performing Arts, Cheer Leading, Duke of Edinburgh, Community Projects, Outdoor learning and Gardening; and
- The provision of funding to run BEST House which is used by Bedfordshire East Schools Trust Nurseries Limited and other organisations including charities.

Bedfordshire East Schools Trust Nurseries Limited (BEST Nurseries Ltd) is a subsidiary of the Charity and currently runs three independent nurseries.

Related party transactions during the year are detailed in note 33.

Engagement with employees

To 'Nurture Talent' is one of five key operating principles for BEST. 'Our responsibility is to invest in our people and bring out the BEST in everyone' (BEST Governance Handbook, 2025/2026: p6) is at the core of operations at BEST.

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FOR THE YEAR ENDED 31 AUGUST 2025

BEST remains committed to the wellbeing of all and launched a fourth core value – to have the courage to be compassionate – at the start of the 2021/22 academic year. The BEST Wellbeing Charter keeps the focus on embedding health and well-being in all aspects of life and the Trust continues to offer all staff free access to the Employee Assistance Programme provided by the Education Support charity. BEST has completed 3 more staff well-being gardens on school sites to further provide a quiet place of stillness and reflection.

BEST is the sector lead for mindfulness. Mindfulness training is an entitlement for all BEST staff and all BEST schools have individualised mindful 'pathway/strategy documents. Over 200+ staff have been trained in mindfulness.

BEST ensures no employee is disadvantaged because of the Equality Act's protected characteristics. The Trustees recognise that BEST employees are fundamental and core to delivering the highest quality of education and that success relies on attracting, retaining and motivating employees.

BEST policies allow disabled persons to compete on an equal basis. Any existing employee who becomes disabled is given the support and training required to ensure that, wherever possible, continuity of employment can be maintained. The needs of all employees are considered and modifications are put in place to remove any barriers that restrict them in their work.

BEST also promotes all aspects of health and safety and an environment where employees feel confident to speak up about anything they would like to raise or think is not right that impacts on them or on the Trust.

BEST is an equal opportunities employer and its policies for the recruitment, training, career development and promotion of employees are based on the relevant merits and abilities of the individuals concerned. The BESSI ensures that an extensive portfolio of training opportunities is on offer for all staff, focusing on early career years, professional learning and developing an evidence-informed profession. Career development is prioritised and ongoing, meeting staff members and school needs. Further, employees are supported and funded to attend external training, seminars and conferences etc. where appropriate. Many staff have been supported to complete higher degrees, all the way up to doctoral level. And, all Principals have completed the NPQH qualification, with some undertaking the Executive Leadership National Qualification too, NPQEL.

The Trust continues to encourage the participation of its employees in the business in which they work. Established communication and consultation procedures exist which aim to ensure that employees are informed about, and involved in, matters which are of interest and concern to them. The trustees engage regularly with the Executive Team through board meetings and monthly Executive meetings. Information is cascaded down to all employees through team meetings, emails, newsletters, publications on our website and the BEST AGM.

BEST recognises the importance of the role of Trade Unions in the workplace and the benefits to both employee and employer of working together effectively. BEST meets regularly with Trade Unions when considering future plans and reviewing policies. The Trust is part of the Local Authority Facilities Time Scheme and publishes its data under the new regulations for Trade Union Facility Time Publication.

Engagement with suppliers, customers and others in a business relationship with the Trust

BEST is guided in its business activities by the trust's vision, values and beliefs. We interact with all stakeholders with integrity and courtesy to foster beneficial and lasting business partnerships in ways that promote the success of the Trust.

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TRUSTEES' REPORT (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2025

We take a strategic approach to supplier relationships to ensure the trust secures the resources it needs and achieves value for money. At every opportunity we seek economies of scale and use up to date technology to improve efficiency. Regular fraud awareness and prevention training are provided through refresher courses to protect the Trust and also our suppliers.

It is important to know and understand the needs of all our stakeholders;

- **Business dealings with pupils and parents** – Our Charging and Remissions policy follows closely the guidelines issued by the DfE to make sure our business interactions with pupils and parents are based on best practice. We aim for value for money when organising school trips (with support for low-income families) and when providing curriculum items and school uniform for purchase. When faced with cases of hardship we act with consideration and compassion.
- **Other customers** – Lettings of our premises to the community is at affordable prices to allow access for all groups, and discounted further when the activities are for children.
- **Suppliers** – We want to work together with our suppliers for the benefit of both parties. We adhere to the legal requirements of the Companies Act 2006 and act in good faith at all times. We believe in the importance of prompt payment and use local suppliers where possible to support traders in the community. We review contracts and SLA's at regular intervals to ensure we are still getting quality and value for money and have regular reviews with our service providers to measure performance.
- **Community and environment** – BEST schools are an integral part of their individual communities and we try to minimise any negative impact to immediate neighbours from daily operations.

The Trust has embedded the Sustainability Strategy to ensure we are focussing in strategically on this key issue and to ensure we meet the DfE requirements of every school having a Climate Action Plan and a named Sustainability Lead by 2025. Our pupils have continued to learn about and participate in initiatives that contribute to saving the planet. Each Academy has a sustainability lead and works with the trust to deliver initiatives and projects for each of their academies. Updates on sustainability are standard agenda items on Trust Board and Community, Capital and Estates Committee.

- **Trade unions** – It is important for the wellbeing of our employees to collaborate with trade unions. We involve them during policy reviews and support the trade union representatives amongst our workforce.

OBJECTIVES AND ACTIVITIES

Objects and aims

The object of BEST is to advance education and provide centres of excellence that improve pupil outcomes by establishing, maintaining, managing and developing academies. We believe in the importance of high expectations, hard work and striving to be the best we can be. Our community-based provision always puts children first and our academies collaborate to support and compete to challenge and continually improve.

Our core operating principles are:

- Deliver BEST outcomes – outcomes will, aspirationally, be in the top 20% nationally, and no less than in the top 50%
- Provide BEST opportunities – an extensive range of opportunities beyond the classroom to develop the whole person
- Nurture talent – our responsibility is to invest in our people bringing out the BEST in everyone

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- Operate a high autonomy, high accountability culture to raise standards – professionals will lead our system and take responsibility to continually raise standards
- Lead through service – leaders and followers will work together with mutual respect and shared responsibility

We will hold ourselves accountable to these principles, the children we serve and our community.

Catchment and enrolment

Campton, Castle Newnham (joined 1 September 2024), Gravenhurst, Langford Village, Gothic Mede, Lawnside, St Christopher's, Etonbury, Pix Brook, Robert Bloomfield and Samuel Whitbread academies currently comprise the Bedfordshire Schools Trust Limited (BEST). The academies are based in the areas of Langford, Bedford, Biggleswade, Stotfold, Arlesey, Campton, Shefford, Gravenhurst, Clifton and Dunstable. Each BEST school has its own catchment, which is defined by the Local Authority.

The Trustees of BEST are responsible for determining and administering the policy relating to the admission of pupils/students within the trust. It is guided by the requirements of the law and the advice of Central Bedfordshire Local Authority and Bedford Borough Council.

Public benefit

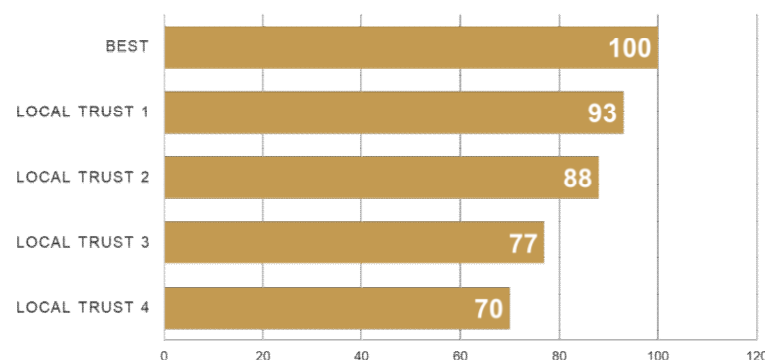
In reviewing the Trust's objectives and aims the Trustees follow the Charity Commission guidance and have complied with their duty with regard to public benefit during the year ended 31 August 2025.

The key public benefit delivered by BEST is the provision of exceptional education for students and their families. All BEST academies are graded Good or Outstanding by Ofsted. Outcome targets are set for each key stage, with a minimum expectation of national average and aspiration targets to be in the top 20% nationally. BEST academies are often the highest performers in the local area and excel nationally in the performing arts.

ACHIEVEMENTS AND PERFORMANCE

Introduction

Much was achieved across BEST in the academic year 2024/2025 Ofsted has visited all schools and nurseries now and we are exceptionally pleased with all their reports, which show all our settings off admirably. All settings gained Outstanding or Good, or had a mixture of both in Ofsted's 4 categories. Judged by Ofsted categories, we are the highest performing local Trust:



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Nurseries

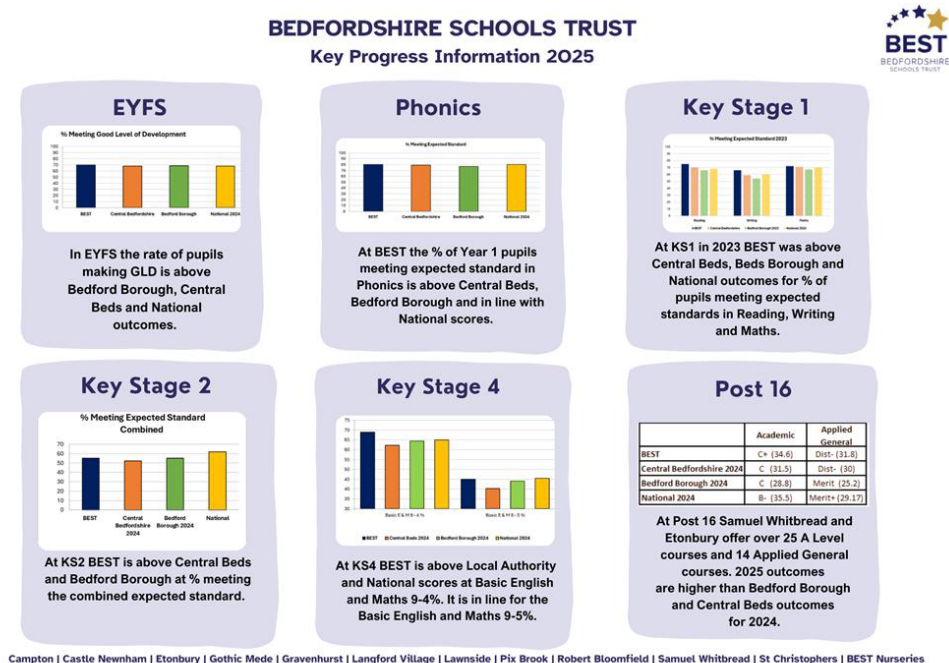
The BEST Nurseries continue to work much more closely with the wider Trust, benefitting from the breadth of shared services such as HR, Finance, Health and Safety and IT that are available. Core areas of provision, safeguarding and teaching and learning for example, have gained momentum through external audits and targeted intervention.

The curriculum and provision within the nurseries are monitored as robustly as the schools are, with external SI partners visiting three times a year, and a national Safeguarding Lead annually, from whom reports are gained and examined with the Director of Education and the Performance Committee. All three nurseries have been visited by Ofsted and received glowing reports.

BEST Outcomes – Key Stage 2, Key Stage 4 and Key Stage 5

Results across all key stages are tracked robustly throughout the year and scrutinised by the Director of Education and the Trustee Performance Committee, formally at the Committee three times a year. A Trust Data Manager is employed who has created a highly effective Trust Data Dashboard for us so that reliable, up to date data can always be accessed by the Central Executive Team and Trustees.

We continue to see positive developments at KS4 and 5 but acknowledge that much work has to be completed at KS2 in order to raise results.



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TRUSTEES' REPORT (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2025

Extra Curricular

At BEST Extra-curricular activities are highly prized, with a substantial, vibrant and enriching extra-curricular programme in place across all BEST academies. Participation rates are high and we are proud of all schools' achievements.

Etonbury:

- Ofsted - not only the reports itself but the fact that the inspection team identified and highlighted the vision and values we live by each day at the school.

Trips and visits:

- First ever ski trip in many years
- First trip to USA - SF Washington NY
- 51 Trips and visits last year that provided 1,697 trip places off site and 1,211 on site trip pupil opportunities

Extra-Curricular

- A big focus this year in increasing numbers attending and extra-curricular club or activity
- 65.1% yr 5-11 attended an extra-curricular club last year
- 54.4% disadvantaged pupils attended a club
- 53.3% SEND pupils attended an extra-curricular club last year

KS2

- 67% Standard Assessment Tests (SATs) combined score - 5% above average
- 1,064 free books in KS2 as part of Orange Book Club - this scheme rewards to children for engaging in independent reading at home and rewards with free books. This is run by a Teaching Assistant in juniors

Wellbeing - staff

- Very successful wellbeing week June 2025 - huge range of staff events, well supported by staff - morning yoga, Senior Leadership Team pop up cafe before school, free fitness assessments, arts crafts and pamper events
- Wellbeing garden, wellbeing indoor spaces, staff rewards and thanks in Monday briefings to acknowledge the work they do

Gravenhurst:

- Visit to the Pantomime, Ark Farm visit to school, Bikeability, Fire Engine visits to Early years Foundation Stage (EYFS) and then to KS1, visit from Blake Stephenson MP, VE Day celebrations – dressed in red, white and blue and activities. Phonics results 86%

Langford:

- There are lots of positives to take away from last year such as:
 - Enrichment opportunities to Harry Potter Studios, Southill Estate Farm, the O2 Centre (Young Voices) and Wicksteed Park
 - Bikeability L1 & 2 course for our Y5s and 6s
 - Use of VR headsets to engage and challenge pupils (space themed)
 - Transition events/competitions
 - Careers Fair for all year groups
 - End of year 6 play (Alice in Wonderland) and leavers assembly
 - UKS2 Parents' Information Evening (aim to improve pupil retention)
 - Immersion days (maths, World Book Day and topics such as Victorian)
 - Attendance-number of Persistent Absenteeism down. Number of holidays down too.
 - Improved behaviour (evidence taken from surveys and no suspensions).
 - Art competition to boost involvement with parents and the local community
 - Huge increase in pupil progress and attainment in Y4 Maths outcomes and KS2 SATs.

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FOR THE YEAR ENDED 31 AUGUST 2025

Pix Brook:

- Y8 PGL
- Y9 Thorpe Park Trip
- Y4 Transition Evening & family information evening
- Sports Day and the return of the staff relay!
- Y10 work experience day
- Houses of Parliament Trip for our new Student Parliament
- Creative Arts Festival - 2 nights
- KS3/KS4 Activities Day
- Y6 trip to Gulliver's Land
- Duke of Edinburgh Bronze Award Expedition
- Achieved the Sports Gold Mark

Robert Bloomfield:

- The academic year, 2024-25 was another successful one at Robert Bloomfield Academy from a Personal Development perspective with a fantastic diet of enrichment and opportunities.

Trips

- Our day and residential trips were once again very well attended last year with over 90% of our students attending an experience of some description outside of the classroom.
- Year 5 - Panto, Norfolk Lakes, Anthony Glenn a Christmas Carol & Young Voices
- Year 6 - Harry Potter Studios, Isle Of Wight PGL (Little Canada), Young Voices
- Year 7 - French Ski Trip, Elemental Newquay Water Sports Trip
- Year 8 - French Ski Trip, F1 Williams Experience Day, French Linguistics Trip, Levers Week (Including Thorpe Park, Box End Water Park & MK)
- In addition to last year's offer, we are adding a trip to Hindu Mandir Temple, MK Theatre trip to see Mary Poppins, and a Football tour to Netherlands for this academic year.
- We work hard to ensure as many of our students get to experience trips throughout their journey with us, including our most vulnerable. We are delighted that 86% of our PP cohort, and 85% of our SEND students attended a trip last year.

St Christopher's:

- New baby and toddler group for the community has been really positive
- The new Dunstable Mayor joined our Junior Leadership Team for afternoon tea and a tour of the school
- KS2 Legoland trip was a great success and enjoyed by all
- New PTA committee have run an array of successful events and raised lots of money for the school
- Reception enjoyed their visit to the farm
- New initiative last year called 'Fun Friday' in EYFS invites parents/carers/ families in each week to join in with celebrations, learning and activities.
- KS2 entered a poetry competition (Young Writers) and successful entries had their poems published in 'Welcome to Wonderverse'

Samuel Whitbread:

- Our A Level results were the highest ever, with an average grade of B- and an Average Point Score (APS) above national average, which was the highest in the local authority
- The GCSE results were well above the national average
- One of our Alumni won a BAFTA for his short film 'rock, paper, scissors'
- The summer arts festival was a great success and involved Robert Bloomfield, Etonbury, Castle Newnham and Pixbrook

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- The trip to Peru was a great success and everyone returned safely
- The Y9 girls are national champions in rugby and the U18 boys got through to the football national cup for the fourth time, but lost in the final few minutes

Bedfordshire Education Services and School Improvement (BESSI)

On behalf of Central Bedfordshire, the Team created all the necessary documentation for the recruitment of practitioners who will form the Central Beds Local Talent Network with an aim to support local schools with School Improvement. Two of the SI team also trained these practitioners. Our own Specialist Leaders of Education and Lead Teachers are supporting schools across the area to improve areas of their school provision.

We have organised a number of conferences during the academic year 2024-2025, including a Behaviour Conference with Jason Bangbala and a Primary Writing conference. Together with Central Bedfordshire we organised and hosted a Therapeutic Thinking Conference for staff across the whole county. We also continued with our Talking Heads programme, which affords the Principals time to join with likeminded practitioners to stop, reflect and cogitate on issues that are both at a national and local area. Guest speakers this year have included people such as, Adrian Bethune on Mindfulness, and the behaviour specialist Jason Bangbala. We also organised a workshop titled: Children on the Edge of Exclusion for staff across the county to try to be proactive in reducing permanent exclusions.

For pupils, we organised and hosted a Model UN Day to enhance pupils' understanding of the wider world and increase their cultural capital. This day was open to pupils from all schools in the area as was the Conference on Equality and Diversity which we organised and hosted.

We continued to roll out the Andy Buck BASIC Coaching programme and delivered two programmes in Bedford Borough Schools.

We link with The Maths Hub – leading on delivering Courses throughout the year for them, and use the National IT Hub to improve our own schools' practice. We are also linked to the Science Hub and through their Enthuse programme, to support our schools and the teaching of Science.

We have created bespoke leadership programmes for staff at all levels from Leaders of the Future, aimed at outstanding ECTs, to the RQT programme for teachers in their 3rd or 4th years looking for promotion to a programme specifically aimed at new Heads of Department or Subject Leaders to allow them to reflect and prepare for change management. These programmes are further enhanced through one day or half day training sessions on a wide range of SEND topics as well as MHFA training and MHFA refresher training.

On behalf of Best Practice Network and UCL, we deliver nationally both the ECT and ECM training as well as a number of NPQs, with the NPQSEND being the newest one we deliver. The Director of Education sits on the Advisory Board to the DFE for NPQs

This year, we were again successful in gaining a grant to run the STEM/MFL internship filling all 10 of our places with current university students who are considering going into teaching. The 3-week programme gave interns a wide range of experiences including in different Key Stages to ensure they have a thorough understanding of the life of a teacher in schools.

The School Improvement Team is also involved in coaching and mentoring new leaders in the Trust and, when necessary taking on Headships if a Principal leaves mid-year until a new Principal can be appointed.

All this is in addition to the general CPD that BESSI offers to our own Trust and beyond, plus OFSTED support and ongoing internal school improvement work tailored to each academy.

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TRUSTEES' REPORT (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2025

BEST Mindfulness: 2024/2025 Summary

Introduction

Mindfulness remains key to BEST's core value of compassion and a training entitlement for all - supporting the wellbeing, performance and effectiveness of the staff, student and parent community.

Staff

32 staff completed foundations training programmes (13 cohorts run to date). Feedback demonstrated wide ranging impact to mental and physical health, self-compassion, relationships and self-management.

Students

1,095 students (Reception to Year 11) across 8 schools received mindfulness on the school curriculum, via classroom programmes taught by the Mindfulness Coach or school teachers who have trained to teach mindfulness.

Schools

9 schools engaged the Mindfulness Coach to deliver classroom curricula, targeted pastoral group or one to one support, assemblies or staff INSET/workshops/lunchtime meditation sessions.

Example: CNS embraced the Trust mindfulness offer; with INSETs, staff attending foundations courses, 4 year-groups trialling mindfulness programmes (primary and secondary) and 2 staff members enrolling on training to teach mindfulness in 2025-26 to build on momentum. For further details of school pathways see the 2024-25 impact report.

Parents

A new initiative inviting all parents to attend online training programmes was launched with 4 courses offered. From 52 parents completing courses, feedback demonstrated improved personal wellbeing, resilience and approaches to parenting.

Next steps

The focus for 2025/2026 will be on sustaining and growing mindfulness. Continued support for the 159 foundations course 'graduates', offering the mindfulness leadership programme, mentoring the 15 trained-to-teach staff and increasing trained teacher numbers to cascade mindfulness into the classroom. Staff, student and parent programmes will continue. Promotional projects will aim to increase BEST's reputation as a national leader of mindfulness in education.

Going concern

After making appropriate enquiries, the Board of Trustees has a reasonable expectation that the Trust has adequate resources to continue in operational existence for the foreseeable future. For this reason, it continues to adopt the going concern basis in preparing the financial statements. Further details regarding the adoption of the going concern basis can be found in the Accounting Policies.

Promoting the success of the Trust

The start of the 2024/2025 academic year saw the publication of an updated version of The Best of BEST. This brochure acts as the 'trust prospectus' and gives the opportunity to look back on the achievements of the previous year and celebrate the opportunities that enable all within our community to thrive.

Available in both print and digital format, The Best of BEST is distributed via all schools and nurseries, and sent to stakeholders including politicians, community figures and some of our key partners and other stakeholders.

Strong links with the local media has also enabled us to promote the success of BEST and our schools/nurseries. A number of press releases have been written and issued in the past year, earning us publicity on stories including various Good and Outstanding Ofsted Reports for our schools and nurseries, promoting Castle Newnham and its successful transition in to BEST. Two of our schools gained national

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TRUSTEES' REPORT (CONTINUED)
FOR THE YEAR ENDED 31 AUGUST 2025

recognition for high levels of attendance and schools continued to compete well at national level in numerous sports including competing in the ESFA National Football Finals held at Stoke City FC.

We have reviewed our Trust level communications and have recently appointed a new BEST Communications Manager to support our academies and engage with our local communities.

BEST and its schools continue to understand and fulfil their role as a central part of the local community. Schools support their communities on an ongoing basis, with invites to school productions, fundraising for good causes and representation at key community events among over the past 12 months.

FINANCIAL REVIEW

Our baseline government funding was supplemented by additional funds in the form of Employers National Insurance Contributions Grant (NICG), Teachers Pay Grant (TPAG), Core Schools budget Grant (CSBG), Teachers' Pension Employer Contribution Grant (TPEG) and School Led Tutoring grant funding as part of The National Tutoring Programme. This additional income enabled funding of the nationally agreed pay increases for staff. The Trust ended the year with an in-year surplus. The Trust also continued to support our schools with approved deficit budgets. We continue to have in place robust financial management while at the same time maximising the funds to enable recovery and progress for our pupils.

The exposure to financial risks is low because the majority of the Trust's funding comes via the General Annual Grant (GAG) from the Department for Education (DfE) and other Government and Local Authority grants. This is supplemented with self-generated activities including catering and lettings of the Trust's premises. Our self-generated income increased again this year. The majority of our schools managed within their approved budgets this year but there were a number of schools that had set an approved deficit budget. The cost of Special Educational Needs and Disabilities (SEND) education provision continues to increase. All expenditure supports the Trusts key objective of delivering quality education to our students and community.

The Trust complies with the principles of financial control as outlined in the Academies Trust Handbook and as required in our funding agreement. Our Financial Procedures, Delegation of Financial Responsibilities and Value for Money Statement provide detailed information on the Trust's accounting procedures, financial controls and systems and principles that conform to the requirements both of propriety and of good financial management.

The Board of Trustees is accountable for the way in which the resources of the constituent Academies are allocated to meet the objectives set out in the academies school improvement plans. Trustees need to secure the best possible outcome for pupils, in the most efficient and effective way, at a reasonable cost. This will lead to continuous improvement in the academies achievements and services.

The Academies prepare both medium term and short-term financial plans. The medium-term financial plan is prepared as part of the school improvement planning process. The school improvement plan indicates how the Academies educational and other objectives are going to be achieved within the expected level of resources and provides the framework for the annual budget. The budget is a detailed statement of the expected resources available to the Academies and the planned use of those resources.

The Accounting Officer is responsible for reviewing the Financial Procedures on an annual basis and for recommending it to the Trustees for approval. The overall position of each academy's budget is monitored by the Chief Financial Officer who produces reports and written commentary for the Board of Trustees on a monthly basis. The reports detail actual income and expenditure against budget and are presented at each meeting of the Finance and Audit Committee and considered at each Trustee Board meeting.

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TRUSTEES' REPORT (CONTINUED)
FOR THE YEAR ENDED 31 AUGUST 2025

Trust general and restricted revenue funds:

Free reserves movement	2025 Funds b/f	Surplus/ (deficit)	Transfer between funds	2025 Funds c/f
Unrestricted	883	961	-	1,844
General Annual Grant (GAG)	2,314	692	(589)	2,417
Total	3,197	1,653	(589)	4,261

Trust free reserves movement:

	2025 (£'000)	2024 (£'000)
Surplus/(Deficit) per accounts	24,164	(2,625)
Add back net fixed asset fund movement (before transfers)	(22,324)	2,550
Add back net LGPS Pension movement	-	(9)
Add back net movement in restricted reserves (grant specific)	(187)	(49)
Transfer (to)/from Fixed Asset Fund	(589)	(490)
Free reserves movement	1,064	(623)

Free reserves at the year-end are £4,261k. This equates to approximately 7.7% (2024: 8.0%) of MAT income, excluding transfers on conversion and subsidiary results. This is within the DfE target of 5-20%. This percentage has been calculated as follows:

	2025 (£'000)	2024 (£'000)
Total income	80,977	41,527
Less: amounts on conversion	(24,560)	-
Less: nursery income	(1,285)	(1,065)
Adjusted MAT income	55,132	40,462
Free reserves	4,261	3,197
% free reserves	7.7%	8.0%

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TRUSTEES' REPORT (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2025

Reserves and Investment Policy

The Trust will retain a common reserve fund to mitigate any financial risk and to ensure the stability of the Trust as a whole and of our constituent Academies. The BEST Finance and Audit Committee is responsible for ensuring that our reserve fund is maintained sufficiently.

Spending requests (from constituent academies) must be considered by the Finance and Audit Committee in line with the following stated priorities, and any subsequent recommendation must be minuted and made to the Board of Trustees who holds the final decision to proceed:

- a. to address poor educational outcomes
- b. to fund any unavoidable in year operating deficit within our constituent academies;
- c. for specific long term maintenance needs to the existing buildings and facilities;
- d. for any new facilities or infrastructure to meet student requirements;
- e. to support a period where the Trust is growing.

Reserves are under ongoing review, always bearing in mind the need to maintain an appropriate level of cash to ensure the ongoing liquidity and success of the Trust and to have funds which can be used for future educational purposes and objectives of the Trust. As a minimum, each academy in the trust aims to maintain a surplus free reserves equivalent to 5% of their GAG income. The Group's total funds as at 31 August 2025 amounts to £129.0m (2024: £104.8m) including general and restricted revenue funds of £6.531m (2024: £5.280m). There has been a transfer in the year of Devolved Formula Capital and Schools Condition Allowance from the Restricted General Funds to Restricted Fixed Asset Funds.

The Trust will endeavour to invest its reserve funds wisely and with a low risk tolerance to ensure funds not immediately required attract a return. This will be done via interest savings accounts and longer term high interest accounts. The Trust also has a higher interest deposit account linked to the current account where funds are held until required. The return on any such investments will be reported annually to the Trustees.

Principal risks and uncertainties

The Trustees assess the principal risks and uncertainties facing the academy trust, and these have been identified in the Risk Register that is reviewed termly by the Full Board of Trustees and at each sub-committee meeting.

The potential financial impact of future pay awards, inflationary pressure and increasing costs of SEND provision could contribute towards cost pressure in the future, which increases the importance of maintaining a robust level of revenue reserves.

In 2003 Samuel Whitbread Academy was rebuilt through a PFI scheme. The repayments are determined by the annual RPIX increase and we undertake benchmarking exercises to realign the cost of services.

Central Bedfordshire Council's transition from 3 tier to 2 tier has now officially been paused in the Shefford and Stotfold area (but continues in the Biggleswade area). BEST is supportive of the primary-secondary model and has been working tirelessly with Central Bedfordshire Council and other schools to agree plans in order to secure the most beneficial outcome for all the children in the community.

In terms of BEST schools in Central Bedfordshire, Langford Village Academy converted to primary at the start of the 2021/22 academic year and is now a full primary. For the other seven BEST academies in the Shefford and Stotfold cluster – Campton, Etonbury, Gothic Mede, Gravenhurst, Pix Brook, Robert Bloomfield and Samuel Whitbread – future plans for a 3-2 tier conversion are currently uncertain. Lawnside Academy, which is part of the Biggleswade cluster, became a primary school in September 2024 and welcomes its first year 6 cohort in 2025.

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TRUSTEES' REPORT (CONTINUED)
FOR THE YEAR ENDED 31 AUGUST 2025

Fundraising

The trust engages in fundraising for a number of different local, national and occasionally international charities. The fundraising is organised by our pupils and our parent teacher associations. Pupils in each year group nominate a charity to support for that year. Funds are raised through events/activities such as cake sales, sponsored events, Christmas card designs, Children in Need and Sport Relief events, Christmas Fair, carol concert, themed costume and non-uniform days. We do not engage in street collection, mail shots or telephone canvassing. We have had no complaints with regard to our fundraising activities.

Streamlined Energy and Carbon Reporting

We have followed the 2019 UK government's environmental reporting guidelines. We have also used the GHG reporting protocol – corporate standard, and the 2025 UK Government conversion factors for company reporting.

Measures taken to improve energy efficiency – BEST has a number of energy saving measures across the trust to improve its energy efficiency and decrease its carbon footprint:

- We monitor our energy usage to make sure we detect issues as soon as they arise and benchmark in order to gauge our performance.
- Trust carefully plans repairs and improvements each year using condition surveys to inform the best use of our capital funds. We prioritise repairs and improvements to boilers, insulation and ensuring doors and windows are a good fit and function properly. Several of our schools have PV panels which reduce energy costs and help towards reducing our carbon footprint.
- We have invested in LED lighting across the Trust. Automatic lighting is used where possible and in new installations. Staff and pupils are encouraged to turn lights and computer equipment off when not in use. We co-ordinated a big 'switch-off' during the summer holidays across all of our schools.
- Hybrid working is supported and virtual meetings used to reduce travel between sites and for external meetings.

Our pupils are ecologically aware and concerned about the challenges facing the planet. They engage in many activities, described in the Community and Environment section above, to reduce our negative impact. Education and hands on initiatives help us to increase awareness.

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TRUSTEES' REPORT (CONTINUED)
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Intensity Measurement

The chosen intensity measurement ratio is total gross emissions in metric tonnes CO₂e per pupil, the recommended ratio for the sector.

UK Greenhouse gas emissions and energy use data for the period 1 September 2024 to 31 August 2025	Current reporting year 2024/2025	Comparison reporting year 2023/2024
Energy consumption used to calculate emissions (kWh)	4,239,777	4,129,595
Scope 1 emissions in metric tonnes CO ₂ e		
Gas consumption	500.12	515.20
Owned transport - mini buses	26.70	27.05
Total Scope 1	526.82	542.25
Scope 2 emissions in metric tonnes CO ₂ e		
Purchased electricity	244.88	246.14
Scope 3 emissions in metric tonnes CO ₂ e		
Business travel in employee owned vehicles	4.51	3.95
Total gross emissions in metric tonnes CO₂e	776.20	792.33
Intensity ratio Tonnes CO₂e per pupil	0.11	0.14

Future developments

The Trust is open to future growth and continues to engage with schools interested in discussing joining BEST. However, any future growth must demonstrate how it is beneficial to both students and the communities BEST serves. Central to this is ensuring any growth does not destabilise BEST and actually adds value to the existing group of schools within the Trust.

Post balance sheet events

There are no post balance sheet events.

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TRUSTEES' REPORT (CONTINUED)
FOR THE YEAR ENDED 31 AUGUST 2025

Disclosure of information to auditor

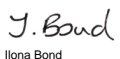
Insofar as the Trustees are aware:

- there is no relevant audit information of which the charitable company's auditor is unaware, and
- that Trustees have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditor is aware of that information.

Auditor

The auditor, Bishop Fleming Audit Limited, has indicated its willingness to continue in office.

The Trustees' Report, incorporating a strategic report, was approved by order of the Board of Trustees, as the company directors, and signed on its behalf by:


Ilona Bond

I Bond
Chair of Trustees

Date: 17 December 2025

BEDFORDSHIRE SCHOOLS TRUST LIMITED
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GOVERNANCE STATEMENT
FOR THE YEAR ENDED 31 AUGUST 2025

SCOPE OF RESPONSIBILITY

As Trustees, we acknowledge we have overall responsibility for ensuring that Bedfordshire Schools Trust Limited has an effective and appropriate system of control, financial and otherwise. However, such a system is designed to manage rather than eliminate the risk of failure to achieve business objectives, and can provide only reasonable and not absolute assurance against material misstatement or loss.

The Board of Trustees has delegated the day to day responsibility to the Chief Executive Officer, as Accounting Officer, for ensuring financial controls conform with the requirements of both propriety and good financial management and in accordance with the requirements and responsibilities assigned to it in the funding agreement between Bedfordshire Schools Trust Limited and the Secretary of State for Education. They are also responsible for reporting to the Board of Trustees any material weaknesses or breakdowns in internal control.

Key responsibilities:

- Strategic leadership that champions vision, ethos and strategy
- Accountability that drives up educational standards and financial performance
- People with the right skills, experience, qualities and capacity
- Structures that reinforce clearly defined roles and responsibilities
- Compliance with statutory and contractual requirements
- Evaluation to monitor and improve the quality of impact of governance.

Evidence of the effectiveness of the Board will be provided by:

- Achievement – progress and attainment at each academy
- High standards of behaviour, good attendance and a safe environment in each academy
- A strong BEST wide culture of spiritual, moral, social and cultural development
- Positive parent/carers feedback
- Universally high expectations of staff as well as students
- Evidence of decisive action taken to address challenges at individual academy level
- Governors acting as a driving force for improvement regularly checking their own effectiveness
- External/Internal reports and awards. Ofsted/BEST School Improvement Advisor reports, Challenge Partners and National Governance Mark.

BEST was the first Trust to be awarded the Governor Mark accreditation nationally, recognising the positive impact and effectiveness of governance across the trust.

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GOVERNANCE STATEMENT (CONTINUED)
FOR THE YEAR ENDED 31 AUGUST 2025

GOVERNANCE

Board of Trustees

The information on governance included here supplements that described in the Trustees' report and in the Statement of Trustees' responsibilities. The Board of Trustees meets 6 times a year and extraordinary meetings as required. Members and Trustees attend one AGM per academic year.

Members
Peter Little
Ian Morfett
Paul Walker (appointed 01/01/2025)
Ilona Bond
Claire Mycock

Attendance during the year at meetings of the Board of Trustees was as follows:

Trustees	Meetings Attended	Out of a possible
Alan Lee, CEO	6	6
Ilona Bond (Chair)	6	6
Anthony Sanderson	6	6
Paul Walker (resigned 31/12/2024)	2	2
David Morgan	4	6
Nafia Baust	5	6
Maggie Farrar	6	6
Akhtar Ahamed (appointed 01/09/2024)	5	6

The Finance and Audit Committee

The Finance and Audit Committee is a sub committee of the main Board of Trustees. Its purpose is to lead the development of strategic plans and provide leadership on financial issues (refer to TORs for specific responsibilities).

Attendance during the year at meetings was as follows:

Trustees	Meetings Attended	Out of a possible
David Morgan (Chair)	3	3
Ilona Bond	3	3
Paul Walker (resigned 31/12/2024)	1	1
Alan Lee	3	3
Nafia Baust	3	3
Akhtar Ahamed (appointed 01/09/2024)	3	3

The Performance and Wellbeing Committee

The Performance and Wellbeing Committee is a sub committee of the main Board of Trustees. Its purpose is to ensure targets are output driven and to ensure the Trust is delivering sustained and substantial improvement. The Trustees monitor the academic performance and wellbeing of individual academies and BEST as a whole and provide challenge to the executive leadership. Reports back to committee on Wellbeing and Mindfulness from a variety of sources.

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FOR THE YEAR ENDED 31 AUGUST 2025

Attendance during the year at meetings was as follows:

Trustees	Meetings Attended	Out of a possible
Anthony Sanderson (Chair)	1	1
Ilona Bond	3	3
Alan Lee	3	3
Maggie Farrar	3	3

The Community, Capital and Estates Committee

The Community, Capital and Estates Committee is a subcommittee of the main Board of Trustees. Its purpose is to ensure capital and estates priorities are consistent with trust growth and strategic developments, ensure the Board is fully aware of all aspects of the strategic management of the estate and ensure oversight of the use of capital funds. The Committee also provides strategic oversight of the Trust's engagement with its local communities, ensuring that facilities, capital projects and estate developments support community use and strengthen the Trust's role as a valued partner within the wider community.

Attendance during the year at meetings was as follows:

Trustees	Meetings Attended	Out of a possible
Nafia Baust (Chair from 01/01/2025)	3	3
Anthony Sanderson	0	1
Paul Walker (Resigned 31/12/2024)	1	1
Ilona Bond	3	3
Alan Lee	2	3

Review of value for money

As Accounting Officer, the Chief Executive Officer has responsibility for ensuring that the Trust delivers good value in the use of public resources. The Accounting Officer understands that value for money refers to the educational and wider societal outcomes achieved in return for the taxpayer resources received.

The Accounting Officer considers how the Trust's use of its resources has provided good value for money during each academic year, and reports to the Board of Trustees where value for money can be improved, including the use of benchmarking data where appropriate. The Accounting Officer for the Trust has delivered improved value for money during the year by:

a) Improving educational outcomes

BEST expects its academies to provide an outstanding education, as judged by Ofsted. Moreover, it expects student outcomes to be in the top 20% nationally, as judged by any attainment or progress measure. Improvement was delivered again in 2024/2025 as seen in the exam section above and in the Ofsted outcomes table. All BEST schools and nurseries have achieved Good or Outstanding Ofsted Outcomes.

b) Targeted Improvement

Staffing structures are reviewed each year and recruitment is focused on providing quality teaching and leadership in all areas of the curriculum. Our Chief Executive Officer has put in place a School Improvement Team to monitor and support the academies and nurseries across the Trust. This powerful transformational team includes two NLEs, two NLGs and over thirty SLEs. Last year we concentrated on adding capacity to the Improvement Team having interviewed for Lead Teachers in all aspects of the curriculum, pastoral areas, wellbeing and Equality and Diversity so that the Trust was set to move forward in an even stronger position for the 2024/2025 academic year.

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GOVERNANCE STATEMENT (CONTINUED)
FOR THE YEAR ENDED 31 AUGUST 2025

In addition, the Director of Education supports and challenges Principals, and, External School Improvement partners are employed to give a robust and honest report on the quality of education in our schools, such as the curriculum, assessment and inspection preparation. Training and professional development is very important and we use our Training School to support by providing courses required at all levels of the trust, including Trustees and governors, to ensure our skills base is sound. We will continue this raft of training in 2025-65. BEST is also at the centre of a number of interconnected networks and partnerships focused on accelerating progress and raising attainment across all our academies. Personnel within the School Improvement Team work on DfE projects for national School Improvement and Workload Reduction.

c) Pupil Premium

Each academy carefully monitors Pupil Premium expenditure and its impact on improving attainment for students on Free School Meals, Disadvantaged and Looked After Children. Each academy has their own approach to spending, based on what the Principal feels will have the most impact. Some of the schools ensure that each student who is entitled to receive Pupil Premium has a set amount dedicated to overcoming the barriers they face in life which they can spend in consultation with their form tutor. Other schools will use the money to put on extra classes for Pupil Premium students to access, or purchase certain resources for the child, in order for them to achieve predicted outcomes.

d) Financial governance and oversight

The Trust's system of financial control is based on procedures and systems, incorporating DfE regulations outlined in the Academies Trust Handbook, to ensure adequate controls are in place through setting targets, regular management information, delegation of authority and segregation of duties, clearly defined purchasing guidelines and identification and management of risks.

The Board of Trustees approve the annual budget forecast of the academy trust and review admissions numbers/forecast and budgets on an annual basis ensuring that we have future financial stability. The Board of Trustees reviews the risk register termly.

The Trustees receive budget monitoring reports at least six times a year and the Finance and Audit Committee meets termly to review the financial position, the internal compliance report and the external auditors' management report and take action on any recommendations made by them. The Accounting Officer has regular meetings with the Chief Financial Officer who monitors the finance teams in each academy on an ongoing basis.

e) Benchmarking

The Trust benchmarks itself internally and against other trusts of similar size, student numbers, staff numbers and costs whenever it can access the relevant information. The School Resource Management Tool is completed to ensure we compare to the data held by the DfE. Curriculum led financial planning and analysis of financial metrics are compared to external benchmarking reports. We meet and share best practice with academies outside of the Trust in our community. Membership of education and finance forums provide an opportunity for comparison and discussion. Our Chief Operations Officer leads a School Business Practitioners Network and our Chief Financial Officer sits on forums providing networking and benchmarking opportunities.

f) Economies of scale

The Trust considers Value for Money in all decisions that are made. Staff that are in leadership and management roles or have advanced skills are deployed across the academies within the Trust in order to provide expertise and cost efficiencies. Support staff functions are combined and tasks shared to achieve maximum savings.

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GOVERNANCE STATEMENT (CONTINUED)
FOR THE YEAR ENDED 31 AUGUST 2025

To ensure better purchasing and fitness for purpose the Trust has procedures in place that take into account best value in terms of suitability, efficiency, time and cost. The procedures identify value limits for items that can be purchased directly, that need three quotes, and that require competitive tendering. We consider any new initiative suggested by the government and adopt practices if beneficial.

The Trust continually strives to improve its purchasing power on behalf of the schools, whilst performance managing bought-in services to ensure the quality threshold remains high. Services, subscriptions and licences common to all our academies are reviewed on renewal and we endeavour to negotiate a single central solution at a reduced overall cost where beneficial.

We co-ordinated the review of our school information management services with our academies. This was driven by academies requesting a review and co-ordinated at trust level with our academies fully engaged in the selection process. As a result, the whole trust has moved to a new online system which also has realised significant financial savings for academies and is now seeing significant time savings for schools by streamlining and modernising services.

The insurance premium is market tested every 3 years, including against the RPA, to ensure we obtain the most cost-effective cover. We meet monthly with our ICT services partner and our HR/Payroll provider to ensure the quality of service remains high and is still meeting the needs of the Trust.

We ensure purchasing processes are consistent across all the academies within the Trust. We have segregation of duties and defined levels of delegated powers with respect to all purchases. Long term contracts are regularly reviewed and compared against other providers, in order to achieve the best price without compromising quality

Our School Improvement Team is deployed across the Trust adding considerable value to all of our schools. Sharing key staff across our academies not only saves money but introduces good practice that improves outcomes for our pupils. Our central team provides expertise and support in finance, HR, capital and estates, compliance and marketing and communications across the Trust providing efficiency and cost savings. We continue to optimise our School Condition Allocation to address the highest priority issues from our school condition surveys by grouping the work for tendering to maximise the value achieved, wherever possible we negotiate MAT bulk discounts with suppliers. We use local businesses whenever we can to make sure we are supporting our communities as well as receiving a more personalised, and often more efficient service.

g) Maximising income generation

The Trust explores every opportunity to generate additional revenue. Government grants and initiatives are scrutinised for positive outcomes. We use marketing/social media to help publicise our strengths and the good things we are doing more widely to ensure our communities are aware of our successes.

Ideas from professional forums and seminars that share ideas on income generation are considered and adopted where possible and effective.

The premises are let to community sports/music/dance groups and clubs. The Trust works very closely with the local community and we have managed to raise income for some projects by successfully bidding to local charities for additional funding.

Operational cash is held in a current account with a daily transfer to a high interest deposit account. Some reserves have been invested in higher interest 95-day access accounts. We continually look at safe investment opportunities to maximise the potential of these cash reserves and this year opened a high interest deposit account with our bank where funds are automatically transferred on a daily basis to maximise interest received.

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GOVERNANCE STATEMENT (CONTINUED)
FOR THE YEAR ENDED 31 AUGUST 2025

The purpose of the system of internal control

The system of internal control is designed to manage risk to a reasonable level rather than to eliminate all risk of failure to achieve policies, aims and objectives; it can therefore only provide reasonable and not absolute assurance of effectiveness. The system of internal control is based on an ongoing process designed to identify and prioritise the risks to the achievement of Trust policies, aims and objectives, to evaluate the likelihood of those risks being realised and the impact should they be realised, and to manage them efficiently, effectively and economically. The system of internal control has been in place in Bedfordshire Schools Trust Limited for the year 1 September 2024 to 31 August 2025 and up to the date of approval of the annual report and financial statements.

Capacity to handle risk

The Board of Trustees has reviewed the key risks to which the Trust is exposed together with the operating, financial and compliance controls that have been implemented to mitigate those risks. The Board of Trustees is of the view that there is a formal ongoing process for identifying, evaluating and managing the Trust's significant risks that has been in place for the year 1 September 2024 to 31 August 2025 and up to the date of approval of the annual report and financial statements. This process is regularly reviewed by the Board of Trustees.

The risk and control framework

The Trust's system of internal financial control is based on a framework of regular management information and administrative procedures including the segregation of duties and a system of delegation and accountability. In particular, it includes:

- comprehensive budgeting and monitoring systems with an annual budget and regular financial reports which are reviewed and agreed by the Board of Trustees;
- regular reviews by the Finance and Audit Committee of reports which indicate financial performance against the forecasts and of major purchase plans, capital works and expenditure programmes;
- setting targets to measure financial and other performance;
- clearly defined purchasing (asset purchase or capital investment) guidelines;
- identification and management of risks.

The internal auditor's role includes giving advice and performing a range of checks on the Trust's system of internal controls. The results are discussed at the Board of Trustees meeting. During the year Juniper Education have conducted a review of two areas as follows:

- a) Payroll
- b) Attendance

Review of effectiveness

As Accounting Officer, the Chief Executive Officer has responsibility for reviewing the effectiveness of the system of internal control. During the year in question the review has been informed by:

- the work of the internal auditor;
- the financial management and governance self-assessment process or the school resource management self-assessment tool;
- the work of the executive managers within the Trust who have responsibility for the development and maintenance of the internal control framework;

The Accounting Officer has been advised of the implications of the result of their review of the system of internal control by the Finance and Audit committee and a plan to address weaknesses and ensure continuous improvement of the system is in place.


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GOVERNANCE STATEMENT (CONTINUED)
FOR THE YEAR ENDED 31 AUGUST 2025

Conclusion

Based on the advice of the Finance and audit committee and the accounting officer, the board of trustees is of the opinion that the academy trust has an adequate and effective framework for governance, risk management and control.

Approved by order of the members of the Board of Trustees and signed on their behalf by:


Ilona Bond

I Bond
Chair of Trustees

Date: 17 December 2025


Alan Lee

A Lee
Accounting Officer

Date: 17 December 2025

BEDFORDSHIRE SCHOOLS TRUST LIMITED
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STATEMENT ON REGULARITY, PROPRIETY AND COMPLIANCE

As accounting officer of Bedfordshire Schools Trust Limited, I confirm that I have had due regard to the framework of authorities governing regularity, propriety and compliance, including the trust's funding agreement with DfE, and the requirements of the Academy Trust Handbook, including responsibilities for estates safety and management. I have also considered my responsibility to notify the academy trust board of trustees and DfE of material irregularity, impropriety and non-compliance with terms and conditions of all funding, including for estates safety and management.

I confirm that I and the Academy Trust Board of Trustees are able to identify any material irregular or improper use of all funds by the Academy Trust, or material non-compliance with the framework of authorities.

I confirm that no instances of material irregularity, impropriety or funding non-compliance have been discovered to date. If any instances are identified after the date of this statement, these will be notified to the Board of Trustees and DfE.


Alan Lee

A Lee
Accounting Officer
Date: 17 December 2025

BEDFORDSHIRE SCHOOLS TRUST LIMITED
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STATEMENT OF TRUSTEES' RESPONSIBILITIES
FOR THE YEAR ENDED 31 AUGUST 2025

The Trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for preparing the Trustees' report and the financial statements in accordance with the Academies Accounts Direction published by the Department for Education, United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice) and applicable law and regulations.

Company law requires the Trustees to prepare financial statements for each financial . Under company law, the Trustees must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the Group and the charitable company and of their incoming resources and application of resources, including their income and expenditure, for that period. In preparing these financial statements, the Trustees are required to:

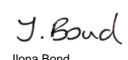
- select suitable accounting policies and then apply them consistently;
- observe the methods and principles of the Charities SORP 2019 and the Academies Accounts Direction 2024 to 2025;
- make judgements and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the group will continue in business.

The Trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the Group and the charitable company's transactions and disclose with reasonable accuracy at any time the financial position of the Group and the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the Group and the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The Trustees are responsible for ensuring that in their conduct and operation the Group and the charitable company apply financial and other controls, which conform with the requirements both of propriety and of good financial management. They are also responsible for ensuring grants received from DfE have been applied for the purposes intended.

The Trustees are responsible for the maintenance and integrity of the corporate and financial information included on the group's website. Legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

Approved by order of the members of the Board of Trustees and signed on its behalf by:


 Ilona Bond

Ilona Bond
 Chair of Trustees
 Date: 17 December 2025

**BEDFORDSHIRE SCHOOLS TRUST LIMITED
(A COMPANY LIMITED BY GUARANTEE)****INDEPENDENT AUDITORS' REPORT ON THE FINANCIAL STATEMENTS TO THE MEMBERS OF
BEDFORDSHIRE SCHOOLS TRUST LIMITED**

OPINION

We have audited the financial statements of Bedfordshire Schools Trust Limited (the 'parent Academy Trust') and its subsidiaries (the 'Group') for the year ended 31 August 2025 which comprise the Consolidated Statement of Financial Activities, the Consolidated balance sheet, the Academy Trust statement of financial position, the Consolidated statement of cash flows and the related notes, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice), including FRS 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland', the Charities SORP 2019 and the Academies Accounts Direction 2024 to 2025 issued by the DfE.

In our opinion the financial statements:

- give a true and fair view of the state of the Group's and of the parent Academy Trust's affairs as at 31 August 2025 and of the Group's incoming resources and application of resources, including its income and expenditure for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006, the Charities SORP 2019 and the Academies Accounts Direction 2024 to 2025 issued by the DfE.

BASIS FOR OPINION

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditors' responsibilities for the audit of the financial statements section of our report. We are independent of the Group in accordance with the ethical requirements that are relevant to our audit of the financial statements in the United Kingdom, including the Financial Reporting Council's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

CONCLUSIONS RELATING TO GOING CONCERN

In auditing the financial statements, we have concluded that the Directors' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the Group's or the parent Academy Trust's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the Trustees with respect to going concern are described in the relevant sections of this report.

BEDFORDSHIRE SCHOOLS TRUST LIMITED
(A COMPANY LIMITED BY GUARANTEE)

INDEPENDENT AUDITORS' REPORT ON THE FINANCIAL STATEMENTS TO THE MEMBERS OF
BEDFORDSHIRE SCHOOLS TRUST LIMITED (CONTINUED)

OTHER INFORMATION

The other information comprises the information included in the Annual report other than the financial statements and our Auditors' report thereon. The Trustees are responsible for the other information contained within the Annual report. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon. Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit, or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

OPINION ON OTHER MATTERS PRESCRIBED BY THE COMPANIES ACT 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Trustees' Report which includes the Strategic Report and the Directors' Report prepared for the purposes of company law for the financial year for which the financial statements are prepared is consistent with the financial statements.
- the Strategic Report and Directors' Report has been prepared in accordance with applicable legal requirements.

MATTERS ON WHICH WE ARE REQUIRED TO REPORT BY EXCEPTION

In the light of our knowledge and understanding of the Group and the parent Academy Trust and its environment obtained in the course of the audit, we have not identified material misstatements in the Trustees' Report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- the parent Academy Trust has not kept adequate accounting records, or returns adequate for our audit have not been received from branches not visited by us; or
- the parent Academy Trust financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of Directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

RESPONSIBILITIES OF TRUSTEES

As explained more fully in the Statement of trustees' responsibilities, the Trustees (who are also the directors of the Academy Trust for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the Trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Trustees are responsible for assessing the Group's and the parent Academy Trust's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Trustees either intend to liquidate the Group or the parent Academy Trust or to cease operations, or have no realistic alternative but to do so.

BEDFORDSHIRE SCHOOLS TRUST LIMITED
(A COMPANY LIMITED BY GUARANTEE)

INDEPENDENT AUDITORS' REPORT ON THE FINANCIAL STATEMENTS TO THE MEMBERS OF
BEDFORDSHIRE SCHOOLS TRUST LIMITED (CONTINUED)

AUDITORS' RESPONSIBILITIES FOR THE AUDIT OF THE FINANCIAL STATEMENTS

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an Auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

In identifying and assessing risks of material misstatement in respect of irregularities, including fraud and noncompliance with laws and regulations, we considered the following:

- the nature of the Academy sector, control environment and the Academy Trust's performance;
- results of our enquiries of management and the Trustee board, including the committees charged with governance over the Academy Trust's finance and control, about their own identification and assessment of the risks of irregularities;
- any matters we identified having obtained and reviewed the Academy Trust's documentation of their policies and procedures relating to:
 - identifying, evaluating and complying with laws and regulations and whether they were aware of any instances of non-compliance;
 - detecting and responding to the risks of fraud and whether they have knowledge of any actual, suspected or alleged fraud;
 - the internal controls established to mitigate risks of fraud or non-compliance with laws and regulations;
- how the Academy Trust ensured it met its obligations arising from it being financed by the Department for Education and other funders, and as such material compliance with these obligations is required to ensure the Academy Trust will continue to receive its public funding and be authorised to operate, including around ensuring there is no material unauthorised use of funds and expenditure;
- how the Academy Trust ensured it met its obligations to its principal regulator, the Secretary of State for Education; and
- the matters discussed among the audit engagement team and involving relevant internal Academy specialists regarding how and where fraud might occur in the financial statements and any potential indicators of fraud.

As a result of these procedures, we considered the opportunities and incentives that may exist within the Academy Trust for fraud, which included incorrect recognition of revenue, management override of controls using manual journal entries, procurement and payroll. We identified the greatest potential for fraud as incorrect recognition of revenue and management override using manual journal entries.

In common with all audits under ISAs (UK), we are also required to perform specific procedures to respond to the risk of management override. We also obtained an understanding of the legal and regulatory frameworks that the Academy Trust operates in, focusing on provisions of those laws and regulations that had a direct effect on the determination of material amounts and disclosures in the financial statements. The key laws and regulations we considered in this context included the Academies Accounts Direction, the Academy Trust Handbook, the Companies Act 2006 and tax legislation.

In addition, we considered provisions of other laws and regulations that do not have a direct effect on the financial statements but compliance with which may be fundamental to the Academy Trust's ability to operate or to avoid a material penalty. These included safeguarding regulations, data protection regulations, occupational health and safety regulations, education and inspections legislation, building legislation and employment legislation.

**BEDFORDSHIRE SCHOOLS TRUST LIMITED
(A COMPANY LIMITED BY GUARANTEE)**

**INDEPENDENT AUDITORS' REPORT ON THE FINANCIAL STATEMENTS TO THE MEMBERS OF
BEDFORDSHIRE SCHOOLS TRUST LIMITED (CONTINUED)**

Our procedures to respond to risks identified included the following:

- reviewing the financial statement disclosures and testing to supporting documentation to assess compliance with provisions of relevant laws and regulations described as having a direct effect on the financial statements;
- reviewing the financial statement disclosures and testing to supporting documentation to assess the recognition of revenue;
- enquiring of Trustees and management and those charged with governance concerning actual and potential litigation and claims;
- performing procedures to confirm material compliance with the requirements of its regulators;
- performing analytical procedures to identify any unusual or unexpected relationships that may indicate risks of material misstatement due to fraud;
- reading minutes of meetings of those charged with governance and reviewing internal control reports; and
- in addressing the risk of fraud through management override of controls, testing the appropriateness of journal entries and other adjustments; and assessing whether the judgements made in making accounting estimates are indicative of a potential bias.

We also communicated relevant identified laws and regulations and potential fraud risks to all engagement team members, and remained alert to any indications of fraud or non-compliance with laws and regulations throughout the audit.

Because of the inherent limitations of an audit, there is a risk that we will not detect all irregularities, including those leading to a material misstatement in the financial statements or non-compliance with regulation. This risk increases the more that compliance with a law or regulation is removed from the events and transactions reflected in the financial statements, as we will be less likely to become aware of instances of non-compliance. The risk is also greater regarding irregularities occurring due to fraud rather than error, as fraud involves intentional concealment, forgery, collusion, omission or misrepresentation.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our Auditors' report.

USE OF OUR REPORT

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an Auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's members, as a body, for our audit work, for this report, or for the opinions we have formed.

A Wood

Andrew Wood

Andrew Wood FCCA (Senior statutory auditor)

for and on behalf of

Bishop Fleming Audit Limited

Chartered Accountants

Statutory Auditors

1-3 College Yard

Worcester

WR1 2LB

Date: 18 December 2025

**BEDFORDSHIRE SCHOOLS TRUST LIMITED
(A COMPANY LIMITED BY GUARANTEE)****INDEPENDENT REPORTING ACCOUNTANT'S ASSURANCE REPORT ON REGULARITY TO
BEDFORDSHIRE SCHOOLS TRUST LIMITED AND THE DEPARTMENT FOR EDUCATION**

In accordance with the terms of our engagement letter dated 12 August 2025 and further to the requirements of the Department for Education (DfE) as included in the extant Framework and Guide for External Auditors and Reporting Accountants of Academy Trusts, we have carried out an engagement to obtain limited assurance about whether anything has come to our attention that would suggest, in all material respects, the expenditure disbursed and income received by Bedfordshire Schools Trust Limited during the year 1 September 2024 to 31 August 2025 have not been applied to the purposes intended by Parliament and that the financial transactions do not conform to the authorities which govern them.

This report is made solely to Bedfordshire Schools Trust Limited and the Secretary of State for Education in accordance with the terms of our engagement letter. Our work has been undertaken so that we might state to Bedfordshire Schools Trust Limited and the Secretary of State for Education those matters we are required to state in a report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than Bedfordshire Schools Trust Limited and the Secretary of State for Education, for our work, for this report, or for the conclusion we have formed.

**RESPECTIVE RESPONSIBILITIES OF THE ACCOUNTING OFFICER OF BEDFORDSHIRE
SCHOOLS TRUST LIMITED AND THE REPORTING ACCOUNTANT**

The accounting officer is responsible, under the requirements of Bedfordshire Schools Trust Limited's funding agreement with the Secretary of State for Education dated 28 February 2011 and the Academy Trust Handbook, extant from 1 September 2024, for ensuring that expenditure disbursed and income received is applied for the purposes intended by Parliament and the financial transactions conform to the authorities which govern them.

Our responsibilities for this engagement are established in the United Kingdom by our profession's ethical guidance and are to obtain limited assurance and report in accordance with our engagement letter and the requirements of the extant Framework and Guide for External Auditors and Reporting Accountants of Academy Trusts. We report to you whether anything has come to our attention in carrying out our work which suggests that in all material respects, expenditure disbursed and income received during the year 1 September 2024 to 31 August 2025 have not been applied for the purposes intended by Parliament or that the financial transactions do not conform to the authorities which govern them.

**BEDFORDSHIRE SCHOOLS TRUST LIMITED
(A COMPANY LIMITED BY GUARANTEE)**

**INDEPENDENT REPORTING ACCOUNTANT'S ASSURANCE REPORT ON REGULARITY TO
BEDFORDSHIRE SCHOOLS TRUST LIMITED AND THE DEPARTMENT FOR EDUCATION
(CONTINUED)**

APPROACH

We conducted our engagement in accordance with the Framework and Guide for External Auditors and Reporting Accountant of Academy Trusts issued by DfE, which requires a limited assurance engagement as set out in our engagement letter.

The objective of a limited assurance engagement is to perform such procedures as to obtain information and explanations in order to provide us with sufficient appropriate evidence to express a negative conclusion on regularity.

A limited assurance engagement is more limited in scope than a reasonable assurance engagement and consequently does not enable us to obtain assurance that we would become aware of all significant matters that might be identified in a reasonable assurance engagement. Accordingly, we do not express a positive opinion.

Our engagement includes examination, on a test basis, of evidence relevant to the regularity and propriety of the Academy Trust's income and expenditure.

The work undertaken to draw our conclusion includes:

- An assessment of the risk of material irregularity and impropriety across all of the Trust's activities;
- Further testing and review of the areas identified through the risk assessment including enquiry, identification of controls processes and examination of supporting evidence across all areas identified as well as additional verification work where considered necessary; and
- Consideration of evidence obtained through the work detailed above and the work completed as part of our audit of the financial statements in order to support the regularity conclusion.

In line with the Framework and Guide for External Auditors and Reporting Accountants of Academy Trusts, we have not performed any additional procedures regarding the Trust's compliance with safeguarding, health and safety and estates management.

CONCLUSION

In the course of our work, nothing has come to our attention which suggest in all material respects the expenditure disbursed and income received during the year 1 September 2024 to 31 August 2025 has not been applied for the purposes intended by Parliament or that the financial transactions do not conform to the authorities which govern them.

A Wood
Andrew Wood

Andrew Wood FCCA (Reporting Accountant)
for and on behalf of
Bishop Fleming Audit Limited
Chartered Accountants
Statutory Auditors
1-3 College Yard
Worcester
WR1 2LB

Date: 18 December 2025

BEDFORDSHIRE SCHOOLS TRUST LIMITED
(A COMPANY LIMITED BY GUARANTEE)

CONSOLIDATED STATEMENT OF FINANCIAL ACTIVITIES (INCORPORATING INCOME AND EXPENDITURE ACCOUNT)
FOR THE YEAR ENDED 31 AUGUST 2025

		Unrestricted funds 2025 £000	Restricted funds 2025 £000	Restricted fixed asset funds 2025 £000	Total funds 2025 £000	Total funds 2024 £000
	Note					
Income from:						
Donations and capital grants:	3					
Transfer from Local Authority on Academy conversion		249	190	24,121	24,560	-
Other donations and capital grants		2,179	-	1,164	3,343	2,759
Other trading activities		1,008	1,294	-	2,302	1,675
Investments	6	110	97	-	207	68
Charitable activities		1,110	49,455	-	50,565	37,025
Total income		4,656	51,036	25,285	80,977	41,527
Expenditure on:						
Raising funds		980	954	-	1,934	1,589
Charitable activities	8	2,715	48,683	2,961	54,359	42,276
Total expenditure		3,695	49,637	2,961	56,293	43,865
Net income/(expenditure)		961	1,399	22,324	24,684	(2,338)
Transfers between funds	20	-	(589)	589	-	-
Net movement in funds before other recognised gains/(losses)		961	810	22,913	24,684	(2,338)
Other recognised gains/(losses):						
Actuarial gains on defined benefit pension schemes	28	-	6,316	-	6,316	1,129
Pension surplus not recognised	28	-	(6,869)	-	(6,869)	(1,416)
Net movement in funds		961	257	22,913	24,131	(2,625)

BEDFORDSHIRE SCHOOLS TRUST LIMITED
(A COMPANY LIMITED BY GUARANTEE)

**CONSOLIDATED STATEMENT OF FINANCIAL ACTIVITIES (INCORPORATING INCOME AND
EXPENDITURE ACCOUNT) (CONTINUED)**
FOR THE YEAR ENDED 31 AUGUST 2025

	Unrestricted funds 2025 £000	Restricted funds 2025 £000	Restricted fixed asset funds 2025 £000	Total funds 2025 £000	Total funds 2024 £000
Reconciliation of funds:					
Total funds brought forward	883	4,397	99,538	104,818	107,443
Net movement in funds	961	257	22,913	24,131	(2,625)
Total funds carried forward	1,844	4,654	122,451	128,949	104,818

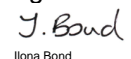
The Consolidated Statement of Financial Activities includes all gains and losses recognised in the year.

BEDFORDSHIRE SCHOOLS TRUST LIMITED
(A COMPANY LIMITED BY GUARANTEE)
REGISTERED NUMBER:07546141

CONSOLIDATED BALANCE SHEET
AS AT 31 AUGUST 2025

	Note	2025 £000	2024 £000
Fixed assets			
Tangible assets	15	123,433	101,166
		<u>123,433</u>	<u>101,166</u>
Current assets			
Debtors	16	1,474	1,482
Cash at bank and in hand		6,108	4,764
		<u>7,582</u>	<u>6,246</u>
Current liabilities			
Creditors: amounts falling due within one year	17	(1,875)	(2,375)
Net current assets		<u>5,707</u>	<u>3,871</u>
Total assets less current liabilities		<u>129,140</u>	<u>105,037</u>
Creditors: amounts falling due after more than one year	18	(191)	(219)
Total net assets		<u><u>128,949</u></u>	<u><u>104,818</u></u>
Funds of the Academy Trust			
Restricted funds:			
Fixed asset funds	20	122,451	99,538
Restricted income funds	20	4,654	4,397
Total restricted funds	20	<u>127,105</u>	<u>103,935</u>
Unrestricted income funds	20	<u>1,844</u>	<u>883</u>
Total funds		<u><u>128,949</u></u>	<u><u>104,818</u></u>

The financial statements on pages 36 to 80 were approved and authorised for issue by the Trustees and are signed on their behalf, by:



Ilona Bond

Ilona Bond

Chair of Trustees

Date: 17 December 2025

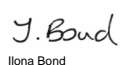
The notes on pages 41 to 80 form part of these financial statements.

BEDFORDSHIRE SCHOOLS TRUST LIMITED
(A COMPANY LIMITED BY GUARANTEE)
REGISTERED NUMBER:07546141

ACADEMY TRUST STATEMENT OF FINANCIAL POSITION
FOR THE YEAR ENDED 31 AUGUST 2025

	Note	2025 £000	2024 £000
Fixed assets			
Tangible assets	15	121,704	99,396
		<u>121,704</u>	<u>99,396</u>
Current assets			
Debtors	16	1,462	1,511
Cash at bank and in hand		5,608	4,477
		<u>7,070</u>	<u>5,988</u>
Current liabilities			
Creditors: amounts falling due within one year	17	(1,799)	(2,340)
Net current assets		<u>5,271</u>	<u>3,648</u>
Total assets less current liabilities		<u>126,975</u>	<u>103,044</u>
Creditors: amounts falling due after more than one year	18	(191)	(219)
Total net assets		<u><u>126,784</u></u>	<u><u>102,825</u></u>
Funds of the Academy Trust			
Restricted funds:			
Fixed asset funds	20	121,898	99,449
Restricted income funds	20	2,942	2,329
Restricted funds excluding pension liability	20	<u>124,840</u>	<u>101,778</u>
Total restricted funds	20	<u>124,840</u>	<u>101,778</u>
Unrestricted income funds	20	<u>1,944</u>	<u>1,047</u>
Total funds		<u><u>126,784</u></u>	<u><u>102,825</u></u>

The financial statements on pages 36 to 80 were approved and authorised for issue by the Trustees and are signed on their behalf, by:


Ilona Bond

Ilona Bond
Chair of Trustees
Date: 17 December 2025

The notes on pages 41 to 80 form part of these financial statements.

BEDFORDSHIRE SCHOOLS TRUST LIMITED
(A COMPANY LIMITED BY GUARANTEE)

CONSOLIDATED STATEMENT OF CASH FLOWS
FOR THE YEAR ENDED 31 AUGUST 2025

	Note	2025 £000	2024 £000
Cash flows from operating activities			
Net cash provided by/(used in) operating activities	22	1,306	(1,150)
Cash flows from investing activities	24	94	466
Cash flows from financing activities	23	(56)	(44)
Change in cash and cash equivalents in the year		1,344	(728)
Cash and cash equivalents at the beginning of the year		4,764	5,492
Cash and cash equivalents at the end of the year	25, 26	6,108	4,764

The notes on pages 41 to 80 form part of these financial statements

BEDFORDSHIRE SCHOOLS TRUST LIMITED
(A COMPANY LIMITED BY GUARANTEE)

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 AUGUST 2025

1. ACCOUNTING POLICIES

A summary of the principal accounting policies adopted, judgements and key sources of estimation uncertainty, is set out below.

1.1 BASIS OF PREPARATION OF FINANCIAL STATEMENTS

The financial statements of the Group, which is a public benefit entity under FRS 102, have been prepared under the historic cost convention in accordance with the Financial Reporting Standard Applicable in the UK and Republic of Ireland (FRS 102), the Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (Charities SORP (FRS 102)), the Academies Accounts Direction 2024 to 2025 issued by DfE, the Charities Act 2011 and the Companies Act 2006.

The Consolidated statement of financial activities (SOFA) and Consolidated balance sheet consolidate the financial statements of the Academy Trust and its subsidiary undertaking. The results of the subsidiary are consolidated on a line by line basis.

The Academy Trust has taken advantage of the exemption allowed under section 408 of the Companies Act 2006 and has not presented its own Statement of financial activities in these financial statements.

1.2 GOING CONCERN

The Trustees assess whether the use of going concern is appropriate i.e. whether there are any material uncertainties related to events or conditions that may cast significant doubt on the ability of the Academy Trust to continue as a going concern. The Trustees make this assessment in respect of a period of at least one year from the date of authorisation for issue of the financial statements and have concluded that the Academy Trust has adequate resources to continue in operational existence for the foreseeable future and there are no material uncertainties about the Academy Trust's ability to continue as a going concern, thus they continue to adopt the going concern basis of accounting in preparing the financial statements.

The MAT has ended the year with an in-year surplus and current reserves are healthy and within the DfE expected range being between 5% and 20% of income. Going forward the 3-year budget forecast shows in-year surplus budgets which will strengthen the current reserves and enable the MAT to provide short term financial support to those schools who are experiencing budget pressures.

Castle Newnham Primary and Secondary school joined the MAT on 1 September 2024 which increased the number of schools in the trust to twelve. The schools transferred a revenue reserve on conversion which further strengthened the MAT reserves.

Trustees have strong financial oversight of the trust and receive monthly management accounts reports detailing the expected financial outturn position. This ensures appropriate and timely action is taken to maintain financial viability, including addressing variances between the budget and actual income and expenditure. The trust manages its cash position robustly and Trustees receive consolidated cashflow as part of the monthly management accounts report.

All schools within the MAT are either Good or Outstanding and all are maintained to a high standard.

BEDFORDSHIRE SCHOOLS TRUST LIMITED
(A COMPANY LIMITED BY GUARANTEE)

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 AUGUST 2025

1. ACCOUNTING POLICIES (continued)

1.3 INCOME

All incoming resources are recognised when the Group has entitlement to the funds, the receipt is probable and the amount can be measured reliably.

- **Grants**

Grants are included in the Consolidated statement of financial activities on a receivable basis. The balance of income received for specific purposes but not expended during the period is shown in the relevant funds on the Balance sheet. Where income is received in advance of meeting any performance-related conditions there is not unconditional entitlement to the income and its recognition is deferred and included in creditors as deferred income until the performance-related conditions are met. Where entitlement occurs before income is received, the income is accrued.

General Annual Grant is recognised in full in the Consolidated statement of financial activities in the year for which it is receivable and any abatement in respect of the year is deducted from income and recognised as a liability.

Capital grants are recognised in full when there is an unconditional entitlement to the grant. Unspent amounts of capital grants are reflected in the Balance sheet in the restricted fixed asset fund. Capital grants are recognised when there is entitlement and are not deferred over the life of the asset on which they are expended.

- **Donations**

Donations are recognised on a receivable basis (where there are no performance-related conditions) where the receipt is probable and the amount can be reliably measured.

- **Other income**

Other income, including the hire of facilities, is recognised in the year it is receivable and to the extent the Group has provided the goods or services.

- **Transfer on conversion**

Where assets and liabilities are received by the Group on conversion to an academy, the transferred assets are measured at fair value and recognised in the Balance sheet at the point when the risks and rewards of ownership pass to the Group. An equal amount of income is recognised as a transfer on conversion within 'Income from Donations and Capital Grants' to the net assets received.

1.4 EXPENDITURE

Expenditure is recognised once there is a legal or constructive obligation to transfer economic benefit to a third party, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is classified by activity. The costs of each activity are made up of the total of direct costs and shared costs, including support costs involved in undertaking each activity. Direct costs attributable to a single activity are allocated directly to that activity. Shared costs which contribute to more than one activity and support costs which are not attributable to a single activity are apportioned between those activities on a basis consistent with the use of resources. Central staff costs are allocated on the basis of time spent, and depreciation charges allocated on the portion of the asset's use.

- **Expenditure on raising funds**

This includes all expenditure incurred by the Group to raise funds for its charitable purposes and includes costs of all fundraising activities events and non-charitable trading.

BEDFORDSHIRE SCHOOLS TRUST LIMITED
(A COMPANY LIMITED BY GUARANTEE)

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 AUGUST 2025

1. ACCOUNTING POLICIES (continued)

1.4 EXPENDITURE (CONTINUED)

• **Charitable activities**

These are costs incurred on the Group's educational operations, including support costs and costs relating to the governance of the Group apportioned to charitable activities.

All resources expended are inclusive of irrecoverable VAT.

1.5 GOVERNMENT GRANTS

Government grants relating to tangible fixed assets are treated as deferred income and released to the Consolidated statement of financial activities over the expected useful lives of the assets concerned. Other grants are credited to the Consolidated statement of financial activities as the related expenditure is incurred.

1.6 INTEREST RECEIVABLE

Interest on funds held on deposit is included when receivable and the amount can be measured reliably by the Group; this is normally upon notification of the interest paid or payable by the institution with whom the funds are deposited.

1.7 TANGIBLE FIXED ASSETS

Assets costing £5k or more are capitalised as tangible fixed assets and are carried at cost, net of depreciation and any provision for impairment.

Where tangible fixed assets have been acquired with the aid of specific grants, either from the government or from the private sector, they are included in the Balance sheet at cost and depreciated over their expected useful economic life. Where there are specific conditions attached to the funding requiring the continued use of the asset, the related grants are credited to a restricted fixed asset fund in the Consolidated statement of financial activities and carried forward in the Balance sheet. Depreciation on the relevant assets is charged directly to the restricted fixed asset fund in the Consolidated statement of financial activities. Where tangible fixed assets have been acquired with unrestricted funds, depreciation on such assets is charged to the unrestricted fund.

Depreciation is provided on all tangible fixed assets other than freehold land and assets under construction, at rates calculated to write off the cost of each asset on straight-line and reducing balance bases over their expected useful life, as follows:

Depreciation is provided on the following bases:

Freehold property	- 2% straight line
Long-term leasehold property	- 2% straight line
Leasehold land	- 125 years
Furniture and equipment	- 20% straight line
Computer equipment	- 33% straight line
Motor vehicles	- 20% straight line
Other fixed assets	- 20% straight line

A review for impairment of a fixed asset is carried out if events or changes in circumstances indicate that the carrying value of any fixed asset may not be recoverable. Shortfalls between the carrying value of fixed assets and their recoverable amounts are recognised as impairments. Impairment losses are recognised in the Consolidated statement of financial activities.

BEDFORDSHIRE SCHOOLS TRUST LIMITED
(A COMPANY LIMITED BY GUARANTEE)

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 AUGUST 2025

1. ACCOUNTING POLICIES (continued)

1.8 DEBTORS

Trade and other debtors with no stated interest rate and due within one year are recorded at the amount of the cash or other consideration expected to be received. Prepayments are valued at the amount paid

1.9 CASH AT BANK AND IN HAND

Cash at bank and in hand includes cash and short-term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account and cash on deposit that has a notice period of less than 30 days.

1.10 LIABILITIES

Liabilities are recognised when there is an obligation at the Balance sheet date as a result of a past event, it is probable that a transfer of economic benefit will be required in settlement, and the amount of the settlement can be estimated reliably. Liabilities are recognised at the amount that the Group anticipates it will pay to settle the debt or the amount it has received as advanced payments for the goods or services it must provide.

1.11 FINANCIAL INSTRUMENTS

The Group only holds basic financial instruments as defined in FRS 102. The financial assets and financial liabilities of the Group and their measurement bases are as follows:

Financial assets - trade and other debtors are basic financial instruments and are debt instruments measured at amortised cost. Prepayments are not financial instruments. Amounts due to the Academy Trust's wholly owned subsidiary are held at face value less any impairment.

Cash at bank is classified as a basic financial instrument and is measured at face value.

Financial liabilities - trade creditors, accruals and other creditors are financial instruments, and are measured at amortised cost. Taxation and social security are not included in the financial instruments disclosure definition. Deferred income is not deemed to be a financial liability, as the cash settlement has already taken place and there is an obligation to deliver services rather than cash or another financial instrument. Amounts due to the Academy Trust's wholly owned subsidiary are held at face value less any impairment.

1.12 FINANCE LEASES AND HIRE PURCHASE

Leasing agreements, which transfer to the academy trust substantially all the risks and rewards incidental to ownership of an asset, are treated as finance leases.

Assets held under finance leases are recognised initially at the fair value of the leased asset or, if lower, the present value of minimum lease payments as determined at the inception of the lease. The corresponding liability to the lessor is included in the balance sheet as a finance lease obligation. Assets held under finance leases are included in tangible fixed assets and depreciated over the shorter of the lease term and the estimated useful economic life of the asset and assessed for impairment losses in the same way as for owned assets.

Minimum lease payments are apportioned between the finance charge and the reduction of the outstanding liability. The finance charges are allocated to the statement of financial activities, over the period of the lease, in proportion to the capital element outstanding.

BEDFORDSHIRE SCHOOLS TRUST LIMITED
(A COMPANY LIMITED BY GUARANTEE)**NOTES TO THE FINANCIAL STATEMENTS**
FOR THE YEAR ENDED 31 AUGUST 2025

1. ACCOUNTING POLICIES (continued)**1.13 OPERATING LEASES**

Rentals paid under operating leases are charged to the Consolidated statement of financial activities on a straight-line basis over the lease term.

1.14 OTHER CONTRACTUAL COMMITMENTS

The Trust has a financial commitment re a private finance initiative (PFI) arrangement in respect of Samuel Whitbread Academy. In December 2003 Central Bedfordshire Council (CBC) entered into a private finance initiative (PFI) contract with Bedford Education Partnership Limited (BEP) for the provision of new buildings, the refurbishment of existing buildings and associated facilities management of Samuel Whitbread Academy. On joining the Trust, a financial agreement was entered into with CBC where the Trust has an obligation to make a financial contribution to CBC in respect of the use of the building and the facilities management services provided. It is anticipated that the buildings and any plant and equipment installed in them at the end of the contract will be transferred to the Academy for nil consideration.

The land and buildings of the school are recognised on the balance sheet within fixed assets on the basis they are not recognised by either CBC or BEP. Included in note 29 is the commitment in respect of future contributions due in respect of the contract with CBC. The Trust pays contributions to CBC towards the PFI costs attributable to the use of the property and facilities management services. The costs have been charged to the Statement of Financial Activities and no finance lease has been recognised as the costs relating solely to the use of the property are not available.

BEDFORDSHIRE SCHOOLS TRUST LIMITED
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NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 AUGUST 2025

1. ACCOUNTING POLICIES (continued)

1.15 PENSIONS

Retirement benefits to employees of the Group are provided by the Teachers' Pension Scheme ("TPS") and the Local Government Pension Scheme ("LGPS"). These are defined benefit schemes.

The TPS is an unfunded scheme and contributions are calculated so as to spread the cost of pensions over employees' working lives with the Group in such a way that the pension cost is a substantially level percentage of current and future pensionable payroll. The contributions are determined by the Government Actuary on the basis of quadrennial valuations using a prospective unit credit method. TPS is an unfunded multi-employer scheme with no underlying assets to assign between employers. Consequently, the TPS is treated as a defined contribution scheme for accounting purposes and the contributions recognised in the period to which they relate.

The LGPS is a funded multi-employer scheme and the assets are held separately from those of the Group in separate trustee administered funds. Pension scheme assets are measured at fair value and liabilities are measured on an actuarial basis using the projected unit credit method and discounted at a rate equivalent to the current rate of return on a high quality corporate bond of equivalent term and currency to the liabilities. The actuarial valuations are obtained at least triennially and are updated at each Balance sheet date. The amounts charged to operating surplus are the current service costs and the costs of scheme introductions, benefit changes, settlements and curtailments. They are included as part of staff costs as incurred. Net interest on the net defined benefit liability/asset is also recognised in the Consolidated statement of financial activities and comprises the interest cost on the defined benefit obligation and interest income on the scheme assets, calculated by multiplying the fair value of the scheme assets at the beginning of the period by the rate used to discount the benefit obligations. The difference between the interest income on the scheme assets and the actual return on the scheme assets is recognised in other recognised gains and losses.

Actuarial gains and losses are recognised immediately in other recognised gains and losses.

Under FRS 102 an entity shall only recognise a plan surplus as a defined benefit plan asset only to the extent that it is able to recover the surplus either through reduced contributions in the future or through refunds from the plan. Therefore when a pension scheme is valued at a surplus, it is recognised at a £Nil value.

1.16 AGENCY ARRANGEMENTS

The Academy Trust acts as an agent in distributing 16-19 bursary funds received from DfE and subsequent disbursements to students. These are excluded from the Statement of Financial Activities as the Academy Trust does not have control over the charitable application of the funds. The Academy Trust can use a percentage of the allocation towards its own administration costs and this is recognised in the Statements of Financial Activities. The funds received, paid and any balances held at period end are disclosed in note 34.

1.17 FUND ACCOUNTING

Unrestricted income funds represent those resources which may be used towards meeting any of the charitable objects of the Group at the discretion of the Trustees.

Designated funds comprise unrestricted funds that have been set aside by the Trustees for particular purposes. The aim and use of each designated fund is set out in the notes to the financial statements.

Restricted fixed asset funds are resources which are to be applied to specific capital purposes imposed by the funders where the asset acquired or created is held for a specific purpose.

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NOTES TO THE FINANCIAL STATEMENTS
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1. ACCOUNTING POLICIES (continued)

1.17 FUND ACCOUNTING (CONTINUED)

Restricted general funds comprise all other restricted funds received with restrictions imposed by the funder/donor and include grants from the Department for Education Group.

Investment income, gains and losses are allocated to the appropriate fund.

Transfers are made between restricted funds and restricted fixed asset funds where restricted funds are used to purchase fixed assets.

2. CRITICAL ACCOUNTING ESTIMATES AND AREAS OF ASSUMPTIONS

Estimates and judgements are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

Critical accounting estimates and assumptions:

The Academy Trust makes estimates and assumptions concerning the future. The resulting accounting estimates and assumptions will, by definition, seldom equal the related actual results. The estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are discussed below.

The present value of the Local Government Pension Scheme defined benefit asset depends on a number of factors that are determined on an actuarial basis using a variety of assumptions. The assumptions used in determining the net cost or income for pensions include the discount rate. Any changes in these assumptions, which are disclosed in note 28, will impact the carrying amount of the pension asset. Furthermore a roll forward approach which projects results from the latest full actuarial valuation performed at 31 March 2022 has been used by the actuary in valuing the pensions asset at 31 August 2025. Any differences between the figures derived from the roll forward approach and a full actuarial valuation would impact on the carrying amount of the pension asset.

A plan surplus can be recognised only to the extent an entity is able to recover the surplus, either through reduced contributions in the future, or through refunds from the scheme. The Academy Trust has made an assessment to restricted the LGPS surplus in total.

Critical areas of judgement:

The Academy obtains use of fixed assets as a lessee. The classification of such leases as operating or finance lease requires the Academy to determine, based on an evaluation of the terms and conditions of the arrangements, whether it retains or acquires the significant risks and rewards of ownership of these assets and accordingly whether the lease requires an asset and liability to be recognised in the Balance Sheet.

The Trustees have reviewed the terms of the PFI contract between the Trust and Central Bedfordshire Council and considered the nature of the PFI contract and concluded that it is appropriate for the land and buildings in respect of Samuel Whitbread Academy to be recognised in the Balance Sheet.

As detailed in note 28, the Academy Trust have not recognised a Local Government Pension Scheme defined benefit pension asset as the Academy Trust consider that this asset is not recoverable due to the unlikelihood of reduced contributions or refunds from the scheme in the future.

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NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 AUGUST 2025

3. INCOME FROM DONATIONS AND CAPITAL GRANTS

	Unrestricted funds 2025 £000	Restricted funds 2025 £000	Restricted fixed asset funds 2025 £000	Total funds 2025 £000	Total funds 2024 £000
DONATIONS					
Transfer from Local Authority on Academy conversion	249	190	24,121	24,560	-
Donations	2,179	-	-	2,179	1,799
Capital Grants	-	-	1,164	1,164	960
TOTAL 2025	2,428	190	25,285	27,903	2,759
TOTAL 2024	1,799	-	960	2,759	

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NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 AUGUST 2025

4. FUNDING FOR THE ACADEMY TRUST'S CHARITABLE ACTIVITIES

	Unrestricted funds 2025 £000	Restricted funds 2025 £000	Total funds 2025 £000	Total funds 2024 £000
EDUCATION				
DFE GRANTS				
General Annual Grant	-	37,102	37,102	26,839
OTHER DFE GRANTS				
Universal Infant Free School Meals (UIFSM)	-	311	311	230
Pupil Premium	-	1,277	1,277	1,124
16-19 Funding	-	3,197	3,197	3,044
Mainstream Schools Additional Grant	-	-	-	916
PE & Sports Grant	-	185	185	164
Teachers Pay and Pension Grants	-	1,378	1,378	874
Core schools budget grant	-	1,310	1,310	-
Other DfE grants	-	691	691	34
	-	45,451	45,451	33,225
OTHER GOVERNMENT GRANTS				
High Needs	-	3,271	3,271	2,385
Other government grants	-	733	733	677
	-	4,004	4,004	3,062
OTHER FUNDING				
Supply teacher insurance	54	-	54	13
Lettings income	151	-	151	116
Catering income	905	-	905	609
	1,110	-	1,110	738
TOTAL EDUCATION	1,110	49,455	50,565	37,025
	1,110	49,455	50,565	37,025
TOTAL 2024	738	36,287	37,025	

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NOTES TO THE FINANCIAL STATEMENTS
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5. INCOME FROM OTHER TRADING ACTIVITIES

	Unrestricted funds 2025 £000	Restricted funds 2025 £000	Total funds 2025 £000	Total funds 2024 £000
Hire of facilities	11	-	11	8
Charity Income	-	9	9	10
Other income	997	-	997	592
Nursery Income	-	1,285	1,285	1,065
TOTAL 2025	1,008	1,294	2,302	1,675
TOTAL 2024	600	1,075	1,675	

6. INVESTMENT INCOME

	Unrestricted funds 2025 £000	Restricted funds 2025 £000	Total funds 2025 £000	Total funds 2024 £000
Investment income	110	-	110	44
Pension income	-	97	97	24
	110	97	207	68
TOTAL 2024	44	24	68	

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NOTES TO THE FINANCIAL STATEMENTS
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7. EXPENDITURE

	Staff Costs	Premises	Other	Total	Total
	2025	2025	2025	2025	2024
	£000	£000	£000	£000	£000
EXPENDITURE ON FUNDRAISING TRADING ACTIVITIES:					
Direct costs	834	27	1,073	1,934	1,589
EDUCATION:					
Direct costs	35,841	515	4,006	40,362	30,579
Allocated support costs	6,166	5,432	2,399	13,997	11,697
	<u>42,841</u>	<u>5,974</u>	<u>7,478</u>	<u>56,293</u>	<u>43,865</u>
TOTAL 2024	<u>31,600</u>	<u>5,647</u>	<u>6,618</u>	<u>43,865</u>	

8. ANALYSIS OF EXPENDITURE ON CHARITABLE ACTIVITIES

Summary by fund type

	Unrestricted	Restricted	Total	Total
	funds	funds	2025	2024
	2025	2025	£000	£000
	£000	£000		
Education	2,715	51,644	54,359	42,276
TOTAL 2024	<u>2,038</u>	<u>40,238</u>	<u>42,276</u>	

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NOTES TO THE FINANCIAL STATEMENTS
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9. ANALYSIS OF EXPENDITURE BY ACTIVITIES

	Activities undertaken directly 2025 £000	Support costs 2025 £000	Total funds 2025 £000	Total funds 2024 £000
Education	40,362	13,997	54,359	42,276
TOTAL 2024	30,579	11,697	42,276	

ANALYSIS OF DIRECT COSTS

	Total funds 2025 £000	Total funds 2024 £000
Staff costs	35,324	26,095
Depreciation	515	642
Educational supplies	1,572	1,434
Examination fees	492	397
Staff development	23	32
School trips	1,919	1,601
Agency staff costs	517	378
TOTAL 2025	40,362	30,579

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NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 AUGUST 2025

9. ANALYSIS OF EXPENDITURE BY ACTIVITIES (CONTINUED)

ANALYSIS OF SUPPORT COSTS

	Total funds 2025 £000	Total funds 2024 £000
Staff costs	6,166	4,398
Depreciation	2,489	1,972
Educational supplies	24	8
Examination fees	12	8
Staff development	12	5
Other costs	520	414
Recruitment and support	39	31
Maintenance of premises and equipment	169	1,298
Cleaning	435	151
Rent and rates	125	60
Energy costs	606	741
Insurance	265	190
Security and transport	161	-
Technology costs	790	459
Office overheads	360	316
Professional costs	617	545
Legal costs	6	3
Bank interest and charges	17	5
(Profit) / Loss on disposal of fixed assets	-	(2)
PFI Charges	1,085	1,063
Educational consultancy	49	-
Governance costs	50	32
TOTAL 2025	13,997	11,697

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10. NET INCOME/(EXPENDITURE)

Net income/(expenditure) for the year includes:

	2025	2024
	£000	£000
Operating lease rentals	1,195	1,190
Depreciation of tangible fixed assets	3,007	2,598
Fees paid to auditors for:		
- audit	47	44
- other services	3	3
	=====	=====

11. STAFF

a. STAFF COSTS AND EMPLOYEE BENEFITS

Staff costs during the year were as follows:

	Group	Group	Academy	Academy
	2025	2024	Trust	Trust
	£000	£000	£000	£000
Wages and salaries	31,248	23,382	30,488	22,729
Social security costs	3,564	2,766	3,508	2,728
Pension costs	7,512	5,074	7,494	5,055
	=====	=====	=====	=====
	42,324	31,222	41,490	30,512
Agency staff costs	517	378	517	378
	=====	=====	=====	=====
	42,841	31,600	42,007	30,890

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NOTES TO THE FINANCIAL STATEMENTS
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11. STAFF (CONTINUED)

b. STAFF NUMBERS

The average number of persons employed by the Group and the Academy Trust during the year was as follows:

	Group 2025 No.	Group 2024 No.	Academy Trust 2025 No.	Academy Trust 2024 No.
MAT teaching staff	432	350	432	350
MAT non teaching staff	522	427	522	427
Nursery staff	49	50	-	-
	1,003	827	954	777

c. HIGHER PAID STAFF

The number of employees whose employee benefits (excluding employer pension costs) exceeded £60,000 was:

	Group 2025 No.	Group 2024 No.
In the band £60,001 - £70,000	21	20
In the band £70,001 - £80,000	14	9
In the band £80,001 - £90,000	8	4
In the band £90,001 - £100,000	3	1
In the band £100,001 - £110,000	-	2
In the band £110,001 - £120,000	2	1
In the band £120,001 - £130,000	1	1
In the band £130,001 - £140,000	1	1
In the band £140,001 - £150,000	2	-
In the band £190,001 - £200,000	-	1
In the band £210,001 - £220,000	1	-

d. KEY MANAGEMENT PERSONNEL

The key management personnel of the Academy Trust comprise the Trustees and the senior management team as listed on page 1. The total amount of employee benefits (including employer pension contributions and employer national insurance contributions) received by key management personnel for their services to the Academy Trust was £2,235k (2024 - £1,741k).

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NOTES TO THE FINANCIAL STATEMENTS
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12. CENTRAL SERVICES

The Group has provided the following central services to its academies during the year:

- Governance
- Company Secretary
- Leadership
- School improvement
- Capital resources and operations
- Finance
- Compliance
- HR and Payroll
- IT
- Marketing and Communications

The Group charges for these services on the following basis:

There is a central team that provides these functions, bringing internal and external expertise to the Group. Providing the services reduces duplication of roles and tasks, eliminating waste and increasing efficiency.

In 2025 and 2024 the Trust determined the charge by applying a flat rate of 5% of GAG income.

The actual amounts charged during the year were as follows:

	2025	2024
	£000	£000
Campton Academy	32	29
Etonbury Academy	327	286
Gravenhurst Academy	20	17
Gothic Mede Academy	65	61
Langford Village Academy	60	58
Lawnside Academy	43	42
Pix Brook Academy	244	187
Robert Bloomfield Academy	255	246
St Christopher's Academy	81	73
Samuel Whitbread Academy	505	495
Castle Newnham Primary Academy	143	-
Castle Newnham Secondary Academy	239	-
TOTAL	2,014	1,494

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13. TRUSTEES' REMUNERATION AND EXPENSES

One or more Trustees has been paid remuneration or has received other benefits from an employment with the Academy Trust. The principal and other staff Trustees only receive remuneration in respect of services they provide undertaking the roles of principal and staff members under their contracts of employment. The value of Trustees' remuneration and other benefits was as follows:

		2025	2024
		£000	£000
Alan Lee, CEO	Remuneration	210-215	195 - 200
	Pension contributions paid	60-65	50 - 55

During the year ended 31 August 2025, expenses totalling £1203 were reimbursed or paid directly to 2 Trustees (2024 - £948 to 1 Trustee). The nature of these expenses was for travel and subsistence, and reimbursement of course fees.

14. TRUSTEES' AND OFFICERS' INSURANCE

In accordance with normal commercial practice, the Group has purchased insurance to protect Trustees and officers from claims arising from negligent acts, errors or omissions occurring whilst on academy business. The insurance provides cover up to £5m on any one claim and the cost for the year ended 31 August 2025 was £3k (2024 - £3k). The cost of this insurance is included in the total insurance cost.

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NOTES TO THE FINANCIAL STATEMENTS
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15. TANGIBLE FIXED ASSETS

GROUP

	Freehold property £000	Long-term leasehold property £000	Assets under construction £000	Furniture and equipment £000	Computer equipment £000	Other fixed assets £000	Total £000
COST OR VALUATION							
At 1 September 2024	2,119	109,676	238	1,325	2,875	42	116,275
Additions	-	615	235	119	205	6	1,180
Acquired on conversion	24,094	-	-	-	-	-	24,094
Transfers between classes	-	62	(238)	5	171	-	-
At 31 August 2025	26,213	110,353	235	1,449	3,251	48	141,549
DEPRECIATION							
At 1 September 2024	354	11,340	-	1,119	2,256	40	15,109
Charge for the year	449	2,041	-	88	426	3	3,007
At 31 August 2025	803	13,381	-	1,207	2,682	43	18,116
NET BOOK VALUE							
At 31 August 2025	25,410	96,972	235	242	569	5	123,433
At 31 August 2024	1,765	98,336	238	206	619	2	101,166

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NOTES TO THE FINANCIAL STATEMENTS
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15. TANGIBLE FIXED ASSETS (CONTINUED)

ACADEMY TRUST

	Freehold property £000	Long-term leasehold property £000	Assets under construction £000	Furniture and equipment £000	Computer equipment £000	Total £000
COST OR VALUATION						
At 1 September 2024	-	109,676	238	1,275	2,863	114,052
Additions	-	615	235	119	205	1,174
Acquired on conversion	24,094	-	-	-	-	24,094
Transfers between classes	-	62	(238)	5	171	-
At 31 August 2025	24,094	110,353	235	1,399	3,239	139,320
DEPRECIATION						
At 1 September 2024	-	11,340	-	1,072	2,244	14,656
Charge for the year	406	2,041	-	87	426	2,960
At 31 August 2025	406	13,381	-	1,159	2,670	17,616
NET BOOK VALUE						
At 31 August 2025	23,688	96,972	235	240	569	121,704
At 31 August 2024	-	98,336	238	203	619	99,396

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NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 AUGUST 2025

16. DEBTORS

	Group	Group	Academy	Academy
	2025	2024	Trust	Trust
	£000	£000	2025	2024
			£000	£000
DUE WITHIN ONE YEAR				
Trade debtors	122	122	116	108
Amounts owed by group undertakings	-	-	17	51
Other debtors	465	415	449	412
Prepayments and accrued income	887	945	880	940
	1,474	1,482	1,462	1,511

17. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	Group	Group	Academy	Academy
	2025	2024	Trust	Trust
	£000	£000	2025	2024
			£000	£000
Other loans	1	29	1	29
Trade creditors	733	987	721	968
Amounts owed to group undertakings	-	-	-	14
Corporation tax	33	-	-	-
Other taxation and social security	-	9	4	9
Obligations under finance lease and hire purchase contracts	27	27	27	27
Other creditors	42	27	42	27
Accruals and deferred income	1,039	1,296	1,004	1,266
	1,875	2,375	1,799	2,340

	Group	Group	Academy	Academy
	2025	2024	Trust	Trust
	£000	£000	2025	2024
			£000	£000
Deferred income at 1 September	298	299	290	299
Resources deferred during the year	242	298	228	290
Amounts released from previous periods	(298)	(299)	(290)	(299)
	242	298	228	290

At the balance sheet date the Academy was holding funds of £242k (2024: £298k) received in advance, this was mainly in respect of Universal Infant Free school Meal funding.

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18. CREDITORS: AMOUNTS FALLING DUE AFTER MORE THAN ONE YEAR

	Group 2025 £000	Group 2024 £000	Academy Trust 2025 £000	Academy Trust 2024 £000
Other loans	-	1	-	1
Net obligations under finance lease and hire purchase contracts	191	218	191	218
	191	219	191	219

19. FINANCIAL INSTRUMENTS

	Group 2025 £000	Group 2024 £000	Academy Trust 2025 £000	Academy Trust 2024 £000
FINANCIAL ASSETS				
Financial assets measured at amortised cost	7,582	6,246	5,939	5,988
	Group 2025 £000	Group 2024 £000	Academy Trust 2025 £000	Academy Trust 2024 £000
FINANCIAL LIABILITIES				
Financial liabilities measured at amortised cost	(2,033)	(2,594)	(1,990)	(2,559)

Financial assets measured at amortised cost comprise of trade debtors, other debtors and accrued income, and cash at bank and in hand.

Financial liabilities measured at amortised cost comprise of trade creditors, other creditors, net obligations under finance leases and accruals.

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20. STATEMENT OF FUNDS

	Balance at 1 September 2024 £000	Income £000	Expenditure £000	Transfers in/out £000	Gains/ (Losses) £000	Balance at 31 August 2025 £000
UNRESTRICTED FUNDS						
DESIGNATED FUNDS						
CMA School Fund	2	7	(7)	-	-	2
CN School Fund	-	152	(137)	-	-	15
ETA School Fund	100	366	(422)	-	-	44
GMA School Fund	10	40	(34)	-	-	16
LLA School Fund	8	38	(38)	-	-	8
LNA School Fund	6	13	(12)	-	-	7
PBA School Fund	60	230	(155)	-	-	135
RBA School Fund	195	573	(536)	-	-	232
SCA School Fund	8	22	(12)	-	-	18
SWA School Fund	107	582	(558)	-	-	131
Sink fund - Etonbury Academy	200	-	-	25	-	225
Sink fund - Central	-	-	-	10	-	10
	696	2,023	(1,911)	35	-	843
GENERAL FUNDS						
General Funds - Trust	176	2,633	(1,730)	(35)	-	1,044
General Funds - Charity	11	-	(54)	-	-	(43)
	187	2,633	(1,784)	(35)	-	1,001
TOTAL UNRESTRICTED FUNDS	883	4,656	(3,695)	-	-	1,844

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NOTES TO THE FINANCIAL STATEMENTS
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20. STATEMENT OF FUNDS (CONTINUED)

	Balance at 1 September 2024 £000	Income £000	Expenditure £000	Transfers in/out £000	Gains/ (Losses) £000	Balance at 31 August 2025 £000
RESTRICTED GENERAL FUNDS						
General Annual Grant	2,314	37,102	(36,410)	(589)	-	2,417
Pupil Premium	-	1,277	(1,277)	-	-	-
16-19 Funding	-	3,197	(3,197)	-	-	-
Other DfE/ESFA Grants	-	3,875	(3,875)	-	-	-
High Needs	-	3,271	(3,271)	-	-	-
Other government grants	-	733	(733)	-	-	-
Subsidiary - Bedfordshire East Schools Trust	2,032	9	(43)	-	-	1,998
Subsidiary - Bedfordshire East Schools Trust Nurseries	51	1,285	(1,097)	-	-	239
Pension reserve	-	287	266	-	(553)	-
	4,397	51,036	(49,637)	(589)	(553)	4,654
RESTRICTED FIXED ASSET FUNDS						
Restricted Fixed Asset Funds	99,154	24,094	(2,949)	525	-	120,824
School Condition Allowance	167	978	(5)	239	-	1,379
Devolved Formula Capital	171	182	(5)	(175)	-	173
Other Capital	46	31	(2)	-	-	75
	99,538	25,285	(2,961)	589	-	122,451
TOTAL RESTRICTED FUNDS	103,935	76,321	(52,598)	-	(553)	127,105
TOTAL FUNDS	104,818	80,977	(56,293)	-	(553)	128,949

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20. STATEMENT OF FUNDS (CONTINUED)

The specific purposes for which the funds are to be applied are as follows:

Designated Funds

The schools maintain separate School Funds to manage income and expenditure for school trips and other activities. The GHA school funds is an incorporated charity and is therefore not shown in the financial statements of BEST.

Two Sink Funds have been set up by the Trustees in relation to the ETA 3G sports pitch and repairs, or maintenance to the Pendleton Centre.

General Fund

This represents income and expenditure relating to activities undertaken by the Academies as part of their charitable aims. The Academies can use these funds for any purpose.

Restricted Funds

The Academies received a number of grants during the year for the purpose of providing educational services to their pupils.

General Annual Grant - represents income from the DfE which is to be used for the normal running costs of the school, including education and support costs.

Pupil Premium - represents funding received from the DfE for children that qualify for free school meals to enable the school to address the current underlying inequalities between those children and their wealthier peers.

16-19 Funding - represents funding from the DfE which is used to support the education costs of 16-19 year olds.

Other DfE Grants - represents income from the DfE which is to be used in accordance with the terms of funding.

High Needs - represents funding that supports provision for children and young people with special education needs and disabilities.

Other government grants - represents income from the local authority which is to be used in accordance with the terms of funding.

Pension reserve - This represents the Trust's share of the assets and liabilities in the Local Government Pension Scheme. The pension scheme is currently in a surplus due to an excess of scheme assets over scheme liabilities. This surplus has been appropriately derecognised in the financial statements.

The reserves of the subsidiaries (refer to note 35) are reflected as separate reserves.

Restricted Fixed Asset Funds

Fixed Asset Funds are reflective of the net book value of tangible fixed assets held by BEST. A transfer has been made to Restricted Fixed Asset funds for fixed assets acquired from general funds. The fixed assets are for the furtherance of the Academy's objectives.

Under the funding agreement with the Secretary of State, the Academy Trust was not subject to a limit on the amount of GAG it could carry forward at 31 August 2025.

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NOTES TO THE FINANCIAL STATEMENTS
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20. STATEMENT OF FUNDS (CONTINUED)

Comparative information in respect of the preceding year is as follows:

	Balance at 1 September 2023 £000	Income £000	Expenditure £000	Transfers in/out £000	Gains/ (Losses) £000	Balance at 31 August 2024 £000
UNRESTRICTED FUNDS						
DESIGNATED FUNDS						
CMA School Fund	223	553	(581)	-	-	195
CN School Fund	125	313	(282)	(56)	-	100
ETA School Fund	11	24	(22)	(3)	-	10
GMA School Fund	9	26	(26)	(1)	-	8
LLA School Fund	9	20	(12)	(9)	-	8
LNA School Fund	8	7	(6)	(3)	-	6
PBA School Fund	17	138	(130)	35	-	60
RBA School Fund	2	5	(5)	-	-	2
SCA School Fund	66	584	(525)	(18)	-	107
CN School Fund	175	-	-	25	-	200
	<u>645</u>	<u>1,670</u>	<u>(1,589)</u>	<u>(30)</u>	<u>-</u>	<u>696</u>
GENERAL FUNDS						
General Funds - Trust	306	1,511	(1,153)	(488)	-	176
General Funds - Charity	34	-	(31)	8	-	11
	<u>340</u>	<u>1,511</u>	<u>(1,184)</u>	<u>(480)</u>	<u>-</u>	<u>187</u>
TOTAL UNRESTRICTED FUNDS	<u>985</u>	<u>3,181</u>	<u>(2,773)</u>	<u>(510)</u>	<u>-</u>	<u>883</u>

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20. STATEMENT OF FUNDS (CONTINUED)

	Balance at 1 September 2023 £000	Income £000	Expenditure £000	Transfers in/out £000	Gains/ (Losses) £000	Balance at 31 August 2024 £000
RESTRICTED GENERAL FUNDS						
General Annual Grant	2,858	26,839	(27,509)	126	-	2,314
Pupil Premium	-	1,124	(1,124)	-	-	-
16-19 Funding	-	3,044	(3,044)	-	-	-
Other DfE/ESFA Grants	-	2,218	(2,218)	-	-	-
High Needs	-	2,385	(2,385)	-	-	-
Other government grants	-	677	(677)	-	-	-
Subsidiary - Bedfordshire East Schools Trust	1,856	10	(43)	209	-	2,032
Subsidiary - Bedfordshire East Schools Trust Nurseries	155	1,065	(854)	(315)	-	51
Pension reserve	(9)	24	272	-	(287)	-
	<u>4,860</u>	<u>37,386</u>	<u>(37,582)</u>	<u>20</u>	<u>(287)</u>	<u>4,397</u>

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20. STATEMENT OF FUNDS (CONTINUED)

	Balance at 1 September 2023 £000	Income £000	Expenditure £000	Transfers in/out £000	Gains/ (Losses) £000	Balance at 31 August 2024 £000
RESTRICTED FIXED ASSET FUNDS						
Restricted Fixed Asset Funds	100,948	-	(2,569)	775	-	99,154
School Condition Allowance	373	730	(786)	(150)	-	167
Devolved Formula Capital	273	122	(151)	(73)	-	171
Other Capital	4	108	(4)	(62)	-	46
	<u>101,598</u>	<u>960</u>	<u>(3,510)</u>	<u>490</u>	<u>-</u>	<u>99,538</u>
TOTAL RESTRICTED FUNDS	<u>106,458</u>	<u>38,346</u>	<u>(41,092)</u>	<u>510</u>	<u>(287)</u>	<u>103,935</u>
TOTAL FUNDS	<u><u>107,443</u></u>	<u><u>41,527</u></u>	<u><u>(43,865)</u></u>	<u><u>-</u></u>	<u><u>(287)</u></u>	<u><u>104,818</u></u>

BEDFORDSHIRE SCHOOLS TRUST LIMITED
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20. STATEMENT OF FUNDS (CONTINUED)

Total funds analysis by academy

Fund balances at 31 August 2025 were allocated as follows:

	2025	2024
	£000	£000
Campton Academy	(228)	(262)
Castle Newnham Primary School	117	-
Castle Newnham Secondary School	97	-
Etonbury Academy	641	386
Gothic Mede Academy	(385)	(295)
Gravenhurst Academy	32	60
Langford Village Academy	21	97
Lawnside Academy	(347)	(274)
Pix Brook Academy	960	702
Robert Bloomfield Academy	1,063	1,262
Samuel Whitbread Academy	1,070	925
St Christopher's Academy	(80)	(144)
Central services	1,108	630
Subsidiary - Bedfordshire East Schools Trust Limited	1,955	2,105
Subsidiary - Bedfordshire East Schools Trust Nurseries Limited	239	(112)
Sink fund - Etonbury Academy	225	200
Sink fund - Central services	10	-
	<hr/>	<hr/>
Total before fixed asset funds and pension reserve	6,498	5,280
Restricted fixed asset fund	122,451	99,538
	<hr/>	<hr/>
TOTAL	128,949	104,818
	<hr/>	<hr/>

The following academies are carrying a net deficit on their portion of the funds as follows:

	Deficit
	£000
Campton Academy	228
Gothic Mede Academy	385
Lawnside Academy	347
St Christopher's Academy	80

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NOTES TO THE FINANCIAL STATEMENTS
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20. STATEMENT OF FUNDS (CONTINUED)

The Academy Trust is taking the following action to return the academies to surplus:

Campton Academy

The school returned to an in-year surplus in 2024/2025 which has reduced the cumulative deficit position. The approved 2025/2026 budget shows in-year surplus going forward with repayment of the cumulative deficit over the longer term.

Gothic Mede Academy

The academy continues to support a higher than average number of pupils with SEND. This impacts on the budget while EHCP assessments are undertaken resulting in a lag in the additional funding required for these pupils.

The school ended the year with an in-year deficit which was reduced compared to the prior year however, the cumulative budget deficit increased overall. The financial recovery plan is continually monitored.

Additional cost savings have been identified which will be implemented during 2025/2026.

Lawnside Academy

There has been an increase in pupil numbers compared to previous years which has positively impacted the budget with an in-year budget surplus expected in 2025/2026 . The increase in the pupil intake is expected to continue alongside the transition to primary.

Costs are under continual review and are reduced where possible. The cumulative budget deficit is anticipated to be repaid within the next 3 years.

St Christopher's Academy

The school ended the year with a surplus which has decreased their overall cumulative deficit position. In-year surplus budgets have been set going forward with increases in pupil numbers which are planned to reduce the cumulative deficit and return the budget to a balanced position.

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NOTES TO THE FINANCIAL STATEMENTS
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20. STATEMENT OF FUNDS (CONTINUED)

TOTAL COST ANALYSIS BY ACADEMY

Expenditure incurred by each academy during the year was as follows:

	Teaching and educational support staff costs	Other support staff costs	Educational supplies	Other costs excluding depreciation	Total 2025	Total 2024
	£000	£000	£000	£000	£000	£000
Campton Academy	631	5	33	115	784	931
Castle Newnham School	7,838	112	452	898	9,300	-
Etonbury Academy	5,903	50	686	768	7,407	6,474
Gothic Mede Academy	1,706	13	81	250	2,050	1,974
Gravenhurst Academy	374	1	29	64	468	415
Langford Village Academy	1,506	14	62	174	1,756	1,770
Lawnside Academy	1,214	1	34	134	1,383	1,329
Pix Brook Academy	5,056	3	328	695	6,082	4,825
Robert Bloomfield Academy	5,290	24	740	689	6,743	6,576
Samuel Whitbread Academy	8,777	118	1,478	2,008	12,381	11,724
St Christopher's Academy	1,544	174	65	291	2,074	1,975
Subsidiary - Bedfordshire East Schools Trust Limited	-	-	-	54	54	31
Subsidiary - Bedfordshire East Schools Trust Nurseries Limited	834	-	-	120	954	854
Central services	1,690	2	18	246	1,956	1,434
ACADEMY TRUST	42,363	517	4,006	6,506	53,392	40,312

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NOTES TO THE FINANCIAL STATEMENTS
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21. ANALYSIS OF NET ASSETS BETWEEN FUNDS

ANALYSIS OF NET ASSETS BETWEEN FUNDS - CURRENT YEAR

	Unrestricted funds 2025 £000	Restricted funds 2025 £000	Restricted fixed asset funds 2025 £000	Total funds 2025 £000
Tangible fixed assets	-	1,729	121,704	123,433
Current assets	1,844	4,405	1,333	7,582
Creditors due within one year	-	(1,480)	(395)	(1,875)
Creditors due in more than one year	-	-	(191)	(191)
TOTAL	1,844	4,654	122,451	128,949

ANALYSIS OF NET ASSETS BETWEEN FUNDS - PRIOR YEAR

	Unrestricted funds 2024 £000	Restricted funds 2024 £000	Restricted fixed asset funds 2024 £000	Total funds 2024 £000
Tangible fixed assets	-	1,767	99,399	101,166
Current assets	883	4,979	384	6,246
Creditors due within one year	-	(2,348)	(27)	(2,375)
Creditors due in more than one year	-	(1)	(218)	(219)
TOTAL	883	4,397	99,538	104,818

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22. RECONCILIATION OF NET INCOME/(EXPENDITURE) TO NET CASH FLOW FROM OPERATING ACTIVITIES

	2025 £000	2024 £000
Net income/(expenditure) for the year (as per Statement of financial activities)	24,684	(2,338)
ADJUSTMENTS FOR:		
Depreciation	3,007	2,585
Interest receivable	(110)	(44)
Defined benefit pension scheme cost less contributions payable	(266)	(272)
Defined benefit pension scheme finance cost	(97)	(24)
Decrease/(increase) in debtors	8	(375)
(Decrease)/increase in creditors	(472)	278
Capital grants from DfE and other capital income	(1,164)	(960)
Tangible fixed assets transferred on joining the Trust	(24,094)	-
Defined benefit pension scheme transferred on joining the Trust	(190)	-
NET CASH PROVIDED BY/(USED IN) OPERATING ACTIVITIES	1,306	(1,150)

23. CASH FLOWS FROM FINANCING ACTIVITIES

	Group 2025 £000	Group 2024 £000
Repayments of borrowing	(27)	-
Repayment of finance lease	(29)	(44)
NET CASH USED IN FINANCING ACTIVITIES	(56)	(44)

24. CASH FLOWS FROM INVESTING ACTIVITIES

	Group 2025 £000	Group 2024 £000
Interest receivable	110	44
Purchase of tangible fixed assets	(1,180)	(538)
Capital grants from DfE and other capital income	1,164	960
NET CASH PROVIDED BY INVESTING ACTIVITIES	94	466

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25. ANALYSIS OF CASH AND CASH EQUIVALENTS

	Group 2025 £000	Group 2024 £000
Cash in hand and at bank	6,108	4,764

26. ANALYSIS OF CHANGES IN NET DEBT

	At 1 September 2024 £000	Cash flows £000	At 31 August 2025 £000
Cash at bank and in hand	4,764	1,344	6,108
Debt due within 1 year	(29)	28	(1)
Debt due after 1 year	(1)	1	-
Finance leases	(245)	27	(218)
	4,489	1,400	5,889

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27. CONVERSION TO AN ACADEMY TRUST

On 1 September 2024 Castle Newnham School converted to academy trust status under the Academies Act 2010 and all the operations and assets and liabilities were transferred to Bedfordshire Schools Trust from Bedford Borough Council for £Nil consideration.

The transfer has been accounted for as a combination that is in substance a gift. The assets and liabilities transferred were valued at their fair value and recognised in the Consolidated balance sheet under the appropriate heading with a corresponding net amount recognised as a net gain in the Consolidated statement of financial activities as Income from Donations and Capital Grants - transfer from local authority on conversion.

The following table sets out the fair values of the identifiable assets and liabilities transferred and an analysis of their recognition in the Consolidated statement of financial activities.

	Unrestricted funds £000	Restricted funds £000	Restricted fixed asset funds £000	Total funds £000
TANGIBLE FIXED ASSETS				
Freehold land and buildings	-	-	24,094	24,094
CURRENT ASSETS				
Cash - representing budget surplus on LA funds	276	-	-	276
NON-CURRENT ASSETS				
Defined benefit pension scheme	-	190	-	190
NET ASSETS	<u>276</u>	<u>190</u>	<u>24,094</u>	<u>24,560</u>

A net surplus was transferred in in respect of a defined benefit pension scheme, which has subsequently been derecognised as the Academy Trust does not expect to recover the plan surplus either through reduced contributions in the future or through refunds from the plan.

28. PENSION COMMITMENTS

The Academy Trust's employees belong to two principal pension schemes: the Teachers' Pension Scheme England and Wales (TPS) for academic and related staff; and the Local Government Pension Scheme (LGPS) for non-teaching staff, which is managed by Central Bedfordshire Council. Both are multi-employer defined benefit schemes.

The latest actuarial valuation of the TPS related to the period ended 31 March 2020 and of the LGPS 31 March 2022.

Contributions amounting to £Nil were payable to the schemes at 31 August 2025 (2024 - £Nil).

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28. PENSION COMMITMENTS (CONTINUED)

TEACHERS' PENSION SCHEME

The Teachers' Pension Scheme (TPS) is a statutory, contributory, defined benefit scheme, governed by the Teachers' Pension Scheme Regulations 2014. Membership is automatic for full-time teachers in academies. All teachers have the option to opt-out of the TPS following enrolment.

The TPS is an unfunded scheme to which both the member and employer makes contributions, as a percentage of salary - these contributions are credited to the Exchequer. Retirement and other pension benefits are paid by public funds provided by Parliament.

VALUATION OF THE TEACHERS' PENSION SCHEME

The Government Actuary, using normal actuarial principles, conducts a formal actuarial review of the TPS in accordance with the Public Service Pensions (Valuations and Employer Cost Cap) Directions 2014 published by HM Treasury every 4 years. The aim of the review is to ensure scheme costs are recognised and managed appropriately and the review specifies the level of future contributions.

Actuarial scheme valuations are dependent on assumptions about the value of future costs, design of benefits and many other factors. The latest actuarial valuation of the TPS was carried out as at 31 March 2020. The valuation report was published by the Department for Education on 27 October 2023, with the SCAPE rate, set by HMT, applying a notional investment return based on 1.7% above the rate of CPI. The key elements of the valuation outcome are:

- Employer contribution rates set at 28.68% of pensionable pay (including a 0.08% administration levy). This is an increase of 5% in employer contributions and the cost control result is such that no change in member benefits is needed.
- Total scheme liabilities (pensions currently in payment and the estimated cost of future benefits) for service to the effective date of £262,000 million and notional assets (estimated future contributions together with the notional investments held at the valuation date) of £222,200 million, giving a notional past service deficit of £39,800 million

The result of this valuation was implemented from 1 April 2024. The next valuation result is due to be implemented from 1 April 2027.

The employer's pension costs paid to TPS in the year amounted to £6,727k (2024 - £3,822k).

A copy of the valuation report and supporting documentation is on the Teachers' Pensions website.

Under the definitions set out in FRS 102, the TPS is an unfunded multi-employer pension scheme. The Group is unable to identify its share of the underlying assets and liabilities of the plan. Accordingly, the Group has taken advantage of the exemption in FRS 102 and has accounted for its contributions to the scheme as if it were a defined contribution scheme. The Group has set out above, the information available on the scheme.

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28. PENSION COMMITMENTS (CONTINUED)

LOCAL GOVERNMENT PENSION SCHEME

The LGPS is a funded defined benefit pension scheme, with the assets held in separate trustee-administered funds. The total contribution made for the year ended 31 August 2025 was £2,128k (2024 - £1,987k), of which employer's contributions totalled £1,684k (2024 - £1,575k) and employees' contributions totalled £ 444k (2024 - £412k). The agreed contribution rates for future years are 22.8% per cent for employers and 5.5-12.5% per cent for employees based on tiered pensionable pay bands.

Parliament has agreed, at the request of the Secretary of State for Education, to a guarantee that, in the event of academy closure, outstanding Local Government Pension Scheme liabilities would be met by the Department for Education. The guarantee came into force on 18 July 2013 and on 21 July 2022, the Department for Education reaffirmed its commitment to the guarantee, with a parliamentary minute published on GOV.UK.

PRINCIPAL ACTUARIAL ASSUMPTIONS

	2025 %	2024 %
Rate of increase in salaries	3.55	3.75
Rate of increase for pensions in payment	2.55	2.75
Discount rate for scheme liabilities	6.05	5.10
Inflation assumption (CPI)	2.55	3.05

The current mortality assumptions include sufficient allowance for future improvements in mortality rates. The assumed life expectations on retirement age 65 are:

	2025 Years	2024 Years
RETIRING TODAY		
Males	21.6	21.1
Females	24.2	23.9
RETIRING IN 20 YEARS		
Males	22.7	22.1
Females	25.8	25.5

SENSITIVITY ANALYSIS

	2025 £000	2024 £000
Discount rate +0.1%	(386)	(405)
Discount rate -0.1%	397	417
Mortality assumption - 1 year increase	519	539
Mortality assumption - 1 year decrease	(506)	(525)
CPI rate +0.1%	394	412
CPI rate -0.1%	(384)	(400)

BEDFORDSHIRE SCHOOLS TRUST LIMITED
(A COMPANY LIMITED BY GUARANTEE)

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 AUGUST 2025

28. PENSION COMMITMENTS (CONTINUED)

SHARE OF SCHEME ASSETS

The Group's share of the assets in the scheme was:

	At 31 August 2025 £000	At 31 August 2024 £000
Equities	18,476	13,596
Bonds	5,562	4,018
Property	4,643	3,182
Cash and other liquid assets	1,051	1,111
TOTAL MARKET VALUE OF ASSETS	29,732	21,907

The amounts recognised in the Consolidated Statement of Financial Activities are as follows:

	2025 £000	2024 £000
Current service cost	(1,418)	(1,309)
Interest on assets	1,310	970
Interest on obligation	(1,213)	(946)
Employer contributions	1,684	1,575
TOTAL AMOUNT RECOGNISED IN THE CONSOLIDATED STATEMENT OF FINANCIAL ACTIVITIES	363	290

Changes in the present value of the defined benefit obligations were as follows:

	2025 £000	2024 £000
AT 1 SEPTEMBER	20,491	17,600
Conversion of academy trusts	3,203	-
Current service cost	1,418	1,309
Interest cost	1,213	946
Employee contributions	444	412
Actuarial (gains)/losses	(5,068)	109
Estimated benefit paid plus unfunded net transfer	(254)	69
Liabilities assumed on settlement	-	46
AT 31 AUGUST	21,447	20,491

BEDFORDSHIRE SCHOOLS TRUST LIMITED
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NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 AUGUST 2025

28. PENSION COMMITMENTS (CONTINUED)

Changes in the fair value of the Group's share of scheme assets were as follows:

	2025	2024
	£000	£000
AT 1 SEPTEMBER	20,491	17,591
Conversion of academy trusts	3,393	-
Interest income	1,336	987
Actuarial gains	1,248	1,238
Employer contributions	1,684	1,575
Employee contributions	444	412
Benefits paid	(254)	69
Administration expenses	(26)	(17)
Settlement prices received	-	52
Derecognition of pension surplus	(6,869)	(1,416)
AT 31 AUGUST	21,447	20,491

The Group has an unrecognised surplus of £8,285k (2024 - £1,416k) in respect of its defined benefit pension scheme as it does not expect to recover the plan surplus either through reduced contributions in the future or through refunds from the plan.

29. OPERATING LEASE COMMITMENTS

At 31 August 2025 the Group and the Academy Trust had commitments to make future minimum lease payments under non-cancellable operating leases as follows:

	Group	Group	Academy	Academy
	2025	2024	Trust	Trust
	£000	£000	£000	£000
Not later than 1 year	112	88	112	88
Later than 1 year and not later than 5 years	223	127	223	127
	335	215	335	215

BEDFORDSHIRE SCHOOLS TRUST LIMITED
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NOTES TO THE FINANCIAL STATEMENTS
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30. LONG-TERM COMMITMENTS, OTHER CONTRACTUAL COMMITMENTS

a. OTHER CONTRACTUAL COMMITMENTS

At 31 August 2025 the total of the Group's and the Academy Trust's future minimum payments under other contractual commitments was:

	Group	Group	Academy	Academy
	2025	2024	Trust	Trust
	£000	£000	£000	£000
Amounts due within one year	943	943	943	943
Amounts due between one and five years	3,772	3,772	3,772	3,772
Amounts due after five years	4,715	5,658	4,715	5,658
	9,430	10,373	9,430	10,373

The Academy Trust occupies premises which are subject to a private finance initiative (PFI) contract. The Trust itself is not party to this service concession contract, however the Academy Trust has entered into a supporting agreement towards the costs of the local authority. The above relates to commitments to operating payments including costs for catering, cleaning, utilities, and other facilities management services.

31. FINANCE LEASES

At 31 August 2024 the Group and Academy Trust had commitments to make future minimum hire purchase payments under non-cancellable hire leases as follows:

	Group	Group	Company	Company
	2025	2024	2025	2024
	£000	£000	£000	£000
Not later than 1 year	27	27	27	27
Later than 1 year and not later than 5 years	92	92	92	92
Later than 5 years	99	126	99	126
	218	245	218	245

All balances above relate to finance leases that have been approved by the DfE.

32. MEMBERS' LIABILITY

Each member of the charitable company undertakes to contribute to the assets of the company in the event of it being wound up while he/she is a member, or within one year after he/she ceases to be a member, such amount as may be required, not exceeding £10 for the debts and liabilities contracted before he/she ceases to be a member.

BEDFORDSHIRE SCHOOLS TRUST LIMITED
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NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 AUGUST 2025

33. RELATED PARTY TRANSACTIONS

Owing to the nature of the Academy Trust and the composition of the Board of Trustees being drawn from local public and private sector organisations, transactions may take place with organisations in which the trustees have an interest. All transactions involving such organisations are conducted in accordance with the requirements of the Academy Trust Handbook, including notifying the DfE of all transactions made on or after 1 April 2019 and obtaining their approval where required, and with the Academy Trust's financial regulations and normal procurement procedures relating to connected and related party transactions.

Our Lady Immaculate Catholic Academy Trust - a multi-academy trust limited by guarantee where I Bond is a Trustee. Our Lady Immaculate Catholic Academy Trust purchased services from the Academy Trust totalling £400 (2024: £Nil), and sold services to the Academy Trust totalling £60 (2024: Nil).

34. AGENCY ARRANGEMENTS

The Trust distributes 16-19 bursary funds to students as an agent for the DfE. In the accounting period ended 31 August 2025 the Trust received £20k and disbursed £11k from the fund.

35. SUBSIDIARIES

The MAT has the following subsidiaries:

Bedfordshire East Schools Trust Limited

Company registration number	06865093
Charity registration number	1132611
Basis of control	By virtue of common Trustees
Total funds as at 31 August 2025	£2,074k
Deficit for the year ended 31 August 2025	£(31k)

This entity is a Charity. The principal activity of the Charity is to advance the education of pupils at member schools and other members of the community.

Bedfordshire East Schools Trust Nurseries Limited

Company registration number	07623848
Basis of control	By virtue of common Trustees/Directors
Retained earnings as at 31 August 2025	£217k
Surplus for the year ended 31 August 2025	£219k

Included within retained earnings is a capital contribution reserve from Bedfordshire East Schools Trust Limited of £110k; this has been eliminated upon consolidation.

The principal activity of the Company continues to be that of pre-primary education.