

BEST Subsidiaries' Governance Arrangements 2025-26

Chair of Trustees & Safeguarding Lead	Ilona Bond
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BEST Subsidiaries' Executive Committee Members		Committee Meetings attended
BEST Chief Executive Officer & Committee Chair	Alan Lee	2 out of 2
BEST Chief Operations Officer	Mark Liddiard	2 out of 2
BEST Director of Education	Alison Wilshaw	2 out of 2
BEST Chief Finance Officer	Kim Rowe	2 out of 2

Bedfordshire East Schools Trust Nurseries Ltd - Trustees	AGM Attendance - 2025	Board Meeting Attended
Ilona Bond – BEST Chair of Trustees	1 out of 1	3 out of 3
Alan Lee – BEST Chief Executive Officer	1 out of 1	3 out of 3
Nafia Baust (Current Vice Chair of Trustees)	1 out of 1	2 out of 3

Bedfordshire East Schools Trust Ltd (Charity) - Trustees	AGM Attendance - 2025	Board Meeting Attended
Ilona Bond – BEST Chair of Trustees	1 out of 1	3 out of 3
Alan Lee – BEST Chief Executive Officer	1 out of 1	3 out of 3
Nafia Baust (Current Vice Chair of Trustees)	1 out of 1	2 out of 3
Tony Sanderson	0 out of 1	2 out of 3
David Morgan	1 out of 1	2 out of 3
Maggie Farrar	1 out of 1	3 out of 3
Akhtar Ahamed	1 out of 1	3 out of 3

Members or Trustees that have left the BEST Board since 1 st September 2024							
Name	Position	Date Appointed	Term of office	Term end	Nature of Interest	Name of organisation or person	AGM attendance (Dec 2024)
Paul Walker	Trustee	02/09/2015	3rd: Term End	31/12/2024	Personal	Relative Works at a BEST School	1 out of 1
Craig Smith	Committee Member	Staff – COO	n/a	31/08/2025	Employment	COO at BEST Ltd	1 out of 1

BEST Subsidiaries' Committee Members Declarations of Pecuniary Interest

Name	Position	Date Appointed	Term of Office	Date term ended (if applicable)	Nature of Interest	Name of organisation or person	Date interest reviewed or registered	Date interest Ceased
Alan Lee	BEST CEO/Exec Trustee Member Appointed	11/04/2016	Ex-Officio		Personal	Partner works within BEST	02/09/2025	
Alison Wilshaw	BEST Director of Education	29/10/2018	Employee – N/A		No Interest Declared		09/09/2025	
Kim Rowe	BEST Chief Finance Officer	02/05/2023	Employee – N/A		No Interest Declared		27/08/2025	
Mark Liddiard	BEST Chief Operating Officer	02/06/2025	Employee – N/A		Councillor	Central Bedfordshire Council	03/09/2025	

BEST Member and Trustee Declarations of Pecuniary Interests

Name	Position	Date Appointed	Term of Office	Date term ended (if applicable)	Nature of Interest	Name of organisation or person	Date interest reviewed or registered	Date interest Ceased
Ilona Bond	Non-Executive Trustee & Member Member Appointed	18/10/2016	3rd Term		Connection with educational institutes	Chair of Governors: Olicat Schools Trust - St Francis of Assisi School Trustee: Olicat Schools Trust	11/09/2025	
Peter Little	Member	06/10/2015	Resigned	31/12/2025	Director Director Director Director Charity Trusteeship Connection with educational institute	Goodwood Topco WallStDocs Ltd. The Bentley Boys Ltd Management Contract Services Ltd Logjoint Ltd Michael & Betty Little Trust Member: Reach 2 Trust	10/11/2025	31/12/2025
Ian Morfett	Member Member Appointed	01/12/2017	n/a		Officer	Blue Environment CIC (Comm Interest Company) Sports Environment Ltd (Active Proposal - strike off)	10/11/2025	
Claire Mycock	Member Trustee Appointed	01/01/2024	n/a		Charity/ Council Committee	Folk Camp Holidays	05/11/2025	
Paul Walker	Member Member Appointed	01/01/2025	n/a		Personal	Relative works at BEST School: SWA	30/09/2025	
Alan Lee	CEO/Exec Trustee Member Appointed	11/04/2016	Ex-Officio		Personal	Partner works within BEST	02/09/2025	
Tony Sanderson	Non-Exec Trustee Co-opted	28/06/2017	3 rd Term		No Interests Declared		13/10/2025	
David Morgan	Non-Exec Trustee Co-opted	27/02/2019	2 nd Term		Connection with educational institute	Trustee: Educate Together Academy Trust	27/09/2025	
Nafia Baust	Non-Exec Trustee Co-opted	05/01/2024	1 st Term		Governance Business/Finance	Board Member: Bedfordshire Pension Fund Financial Consultancy: Partnership Education Ltd	02/09/2025 Ceased	
Maggie Farrar	Non-Exec Trustee Co-opted	10/06/2024	1 st Term		Director Connection with educational Institute	Director: Empowering Leadership Ltd Husband Governor: Marston Primary, Oxford Trustee: Lead Academy Trust	15/09/2025	
Akhtar Ahamed	Non-Exec Trustee Co-opted	01/09/2024	1 st Term		No Interests Declared		22/09/2025	